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NEWS SUMMARY

GENERAL

Egypt delays Palestine talks

banking figures will be released, but at a slow pace. Companies are overstocked as an announcement from a Group illustrated that the market is a period of very little activity. As for the last year, already the banks have reacted, and the market could set the pace. Manufacturers meet again in London. The London Stock Exchange has shrunk so far that few results from the British industry bed without being recovered. The pension fund is increasingly active in the stock market to get average stock price of new issues down. They will stop up their large equity-type assets, which are now in UK equities.

Falling demand is main factor

FALLING demand rather than labour costs is now a main factor affecting the size of workforces, according to the latest Financial Times survey of business opinion. This has become relatively more significant in the past few months, indicating that companies do not regard the recent rise in redundancies as predominantly workers pricing themselves out of jobs. Page 6 and Back Page

MONOPOLIES Commission has vetoed the £80m takeover bid for Highland Distilleries by Canadian drinks group Hiram Walker, Gooderham and Worts. Back Page

BARCLAYS and National Westminster are the world's biggest commercial banks in terms of profitability in 1979, according to a bank research group. Page 4

MLR July money supply figures, due tomorrow, will show a much larger rise than has been expected, following the end of the corset controls on the banks in mid-June.

Consequently, a decision on further reductions in Minimum Lending Rate is likely to be postponed until after the first indications of the August banking figures, due in about a month's time.

The inflation rate is coming down sooner than expected. The 16.5 per cent 12-month rate of increase in the retail prices index, officially forecast for the end of this year, is almost certain to be achieved before.

The July index, due at the end of next week, is expected to be in the range of 16.7 to 17 per cent above a year ago. This compares with a 21 per cent rate in June.

The Government believes there is more evidence there is a fall in the inflation rate the easier

it will be to fix cash limits for the public sector within the money supply target. This is to be reduced to the 6 to 10 per cent range in 1981-82. This factor also explains why the cash limits will be fixed as late as possible.

Most immediate attention is

Italy stunned as Bologna blast claims more victims

BY RUPERT CORNWELL IN ROME

ITALY is still trying to absorb the shock of what is probably the bloodiest terrorist outrage in Europe since the war—the explosion which destroyed a large part of Bologna's central railway station on Saturday morning, leaving 88 dead and a final death toll likely to be considerably higher.

The explosion wounded more than 200 people, and 20 of them are dangerously ill in hospitals in and around Bologna. An unspecified number of foreign tourists were among the victims.

It is now clear that the blast

was caused by a bomb left in the station waiting room, and that terrorists from the clandestine neo-Fascist far Right are probably responsible.

Sig. Ugo Visti, Bologna's chief public prosecutor, said yesterday that the case is being formally treated as "a massacre directed against the security of the State."

The Government will set out its views in Parliament today. Messages of sympathy have flooded to the city. Strikes and protest demonstrations will take place throughout the country today.

The political consequences of the massacre are impossible to assess. If the past is any guide, the immediate result will be a closing of the country's democratic ranks.

Italy has a tradition of extraordinary resilience, nowhere more so than in the well-ordered and civic-minded city of Bologna, long the showcase of efficient Communist local government.

President Sandro Pertini was in Bologna within three hours of the explosion. Many Government Ministers and politicians also went there, and Sig. Fran-

cesco Cossiga, the Prime Minister, yesterday chaired an emergency meeting of the Communist-led municipality.

Investigators tried for as long as possible to avoid the conclusion that the explosion had been deliberate.

Underground boilers at the station were found to be intact. A gas leak and a subsequent explosion were ruled out.

Final proof came before midnight on Saturday, when firemen discovered a crater nine inches deep and five feet across, and fragments nearby which seemed to have come from a timing

device. Investigators now think that 40 kilograms of dynamite equivalent exploded in a suitcase placed on the ground. The strength of the floor directed the blast upwards and outwards, reducing the first- and second-class waiting rooms to rubble and killing dozens.

More people died as bricks, metal and glass sprayed the train standing at the nearest platform.

Lumps of masonry flying into the station square killed two taxi drivers. It seems likely that the device

was placed to explode when it would cause maximum damage—in a station crowded with holidaymakers on the first Saturday of August.

The most obvious suspects are Italy's Right wing extremists, until recently comparatively dormant.

Three hours after the blast, an anonymous caller to La Repubblica, the Rome daily, claimed responsibility on behalf of the NAR (Nuclei Armati Rivoluzionari) ultra Right movement. Police are treating the call as genuine.

Continued on Back Page

Money supply rise more than expected

BY SAMUEL BRITTAINE AND PETER RIDDELL

THE PRELIMINARY July money supply figures, due tomorrow, will show a much larger rise than has been expected, following the end of the corset controls on the banks in mid-June.

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Most immediate attention is

on tomorrow's monetary figures. City markets have become more apprehensive about the possible increase since the decision not to change MLR last Thursday and following official warnings that switching of lending back within the measured money supply after the end of the corset has probably been faster and larger than expected.

It now appears that the rise in the money supply in the next few months, because of the unwinding of the corset distortions, is likely to be a great deal higher than the 4 per cent figure estimated in the last fortnight.

These distortions are principally the commercial bill and Eurosterling lending, which are forms of lending outside the main monetary measures.

Continued on Back Page

Building society funds up

BY MICHAEL CASSELL

THE VOLUME of funds flowing into building societies has climbed back to one of the highest levels for 18 months, although demand for mortgages continues to weaken.

Early estimates suggest that the societies' net receipts were between £300m and £350m during July, as against £206m in June. The inflow was the highest since October 1979, when it reached £544m.

The pattern of rising receipts is usual for the societies at this time of year, although some of the increase must be attributed to their improving competitive position. When set against the significantly lower-than-expected level of demand for home loans, the good receipts could prove instrumental in bringing building society interest rates down.

The Council of the Building Societies Association, which recommends the interest rate structure, is not due to meet again until September. But members have undertaken to convene a special session if, in the meantime, there is another cut in Minimum Lending Rate.

It is generally accepted within the societies that their interest rates, now at record levels, will be lower by the end of this year, but will not necessarily fall as soon as other rates drop.

When this split among Cabinet Ministers developed last week, it was decided that senior Ministers should examine in detail implications of timing and nature of any denationalisation.

Most Ministers agree that their General Election manifesto pledge should be fulfilled. The main debate is about the world-wide shipbuilding recession.

But there will be discussions about whether "privatisation," when it does occur, should involve injection of private capital to the whole of British Shipbuilders, or whether the corporation should be broken up.

There seems less support among Ministers for permanently maintaining the corporation as an entity than there is for delaying any action for a couple of years.

More State industry news Page 4

Councils fail to meet cuts target

BY ROBIN PAULEY

THE GOVERNMENT'S latest attempt to force local authorities to make further deep cuts in expenditure has failed.

Friday was the deadline for the 456 local authorities in England and Wales to submit their 1980-81 budgets. Mr. Michael Heseltine, the Environment Secretary, had asked for new budgets to show a 2 per cent cut on 1979-80 actual expenditure when it had looked as if local councils might exceed their current account budgets by £730m, or 5.6 per cent.

Local government is strongly represented in the Lords where several prominent peers, including Lord Greenwood and Lord Sandford, are expected strongly to resist the parts of the Bill proposing to replace the present rate-support grant system with the new block grant.

A report published today suggests that the method of payment of the new grant will be much more complicated than the old.

Under the present system councils can predict closely the final amounts of grant they will get under the various headings. Basically, grant is announced in November, a revision is made the following year to iron out any inaccuracies and to readjust for inflation. A small second adjustment may be made a year after that.

The report, "The Method of Paying Block Grant," by Tony Travers, of North East London Polytechnic, says that under the new system the overall grant allocation for all authorities will be announced in November, as before.

But there will then be five revisions over nearly three years before the final figures are known. This is largely because the new system of grant will be based on actual expenditure: the present system is based on revenue requirements.

"The new method will make grant entitlements less certain. more staff will be needed at central and local level to handle all the revisions, and there will be a temptation to overbudget as this will lead to bigger grant allocations in the first instance and, therefore, a cashflow advantage.

"There is also likely to be more central government involvement in the grant allocation process," says the report.

Decision soon on British Shipbuilders ownership

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A SHARP political debate over ownership of British Shipbuilders comes to a head this week when the Prime Minister tries to enforce her view that the corporation should be sold back partly to the private sector.

The Government wants to make a statement on this so-called "privatisation" issue before Parliament rises for the summer recess at the end of the week. A decision may be taken at a small meeting of Ministers in the next couple of days, or at Thursday's Cabinet meeting.

The main debate is over the speed with which private-sector capital should be brought back to the industry. One idea canvassed is that the more profitable warship yards of Vickers, Yarrow and Barrow should be hived off separately and partly sold to the private sector, leaving the rest of the industry fully nationalised for the time being.

An early decision is needed because Mr. Robert Atkinson, British Shipbuilders' new chairman, is revising plans for the industry following its £110m loss last year.

Mr. Robert Atkinson urges this line, although he is believed to have accepted that some private capital might be taken into the full corporation (along lines planned for British Aerospace and British Airways) in a couple of years' time.

He and senior colleagues

argued that an early announcement that some of the industry is to be partly denationalised quickly could damage stability and morale of shipyards fighting to make themselves sufficiently profitable to survive the world-wide shipbuilding recession.

But there will be discussions about whether "privatisation," when it does occur, should involve injection of private capital to the whole of British Shipbuilders, or whether the corporation should be broken up.

There seems less support among Ministers for permanently maintaining the corporation as an entity than there is for delaying any action for a couple of years.

More State industry news Page 4

Tory Party given £2.5m by companies'

BY JAMES McDONALD

BRITISH COMPANIES gave a record £2.55m to the Conservative Party and their allies last year—election year—compared with £1.8m in 1978, the Labour Research Department, an independent trade union research organisation, claims in its latest study of the subject.

The department's annual survey of companies' political donations, published today in Labour Research, discovered 445 companies giving money to the Conservatives last year compared with 403 in 1978.

Out of last year's £2.55m total £1.6m, or 63 per cent, went directly to the Conservative Party. Another £728,500, or 28.5 per cent, went to the mysterious industrialists' councils believed to be another source of funding for the Conservative cause," says Labour Research.

The list of individual companies giving directly to the Conservative Party is topped by Consolidated Gold Fields and Rank Organisation, each at £50,000.

The "mysterious industrialists' councils" are listed as: British United Industrialists and various regional councils and protection associations such as City and Industrial Liaison Council and Northern Industrialists Protection Association. The Labour Research Department says it believes these bodies act as a channel for funds from industry to the Tory

Plea to alter tax rules for options

By Alan Friedman

THE FUTURE of the Stock Exchange's traded options market could be in jeopardy unless the tax rules for writing options are soon altered, Mr. Peter Stevens, the chairman of the Stock Exchange's Option Committee, warned yesterday. The present provisions of the Finance Bill placed an unfair tax burden on options writers.

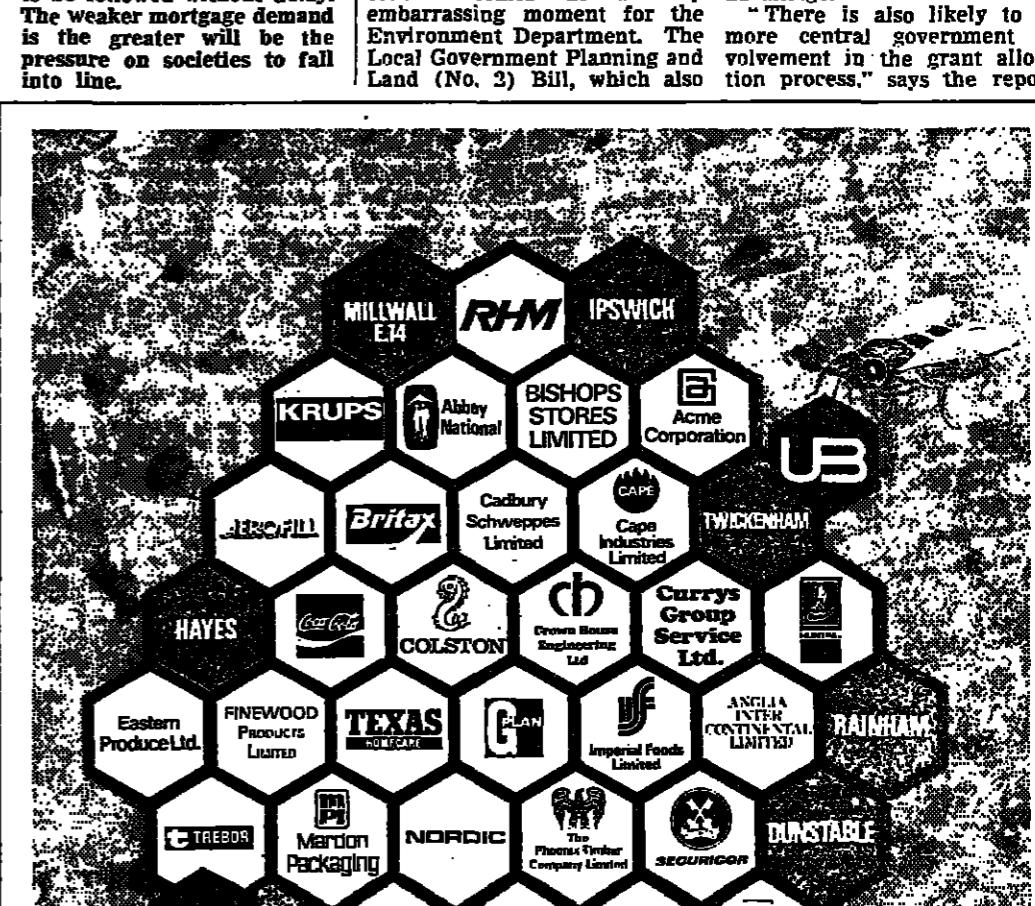
Under present law, capital gains tax is charged on the writing of an option without being offset by a subsequent repurchase by the writer. The buying and selling of options, however, is treated like a normal security transaction.

Mr. Stevens and Mr. David Steen, chairman of the Stock Exchange's traded options panel, recently met Inland Revenue and Treasury officials in an effort to resolve the problem.

An amendment to the Finance Bill had earlier been expected, Mr. Stevens said, but it was too late for this course of action.

Mr. Steen commented: "Until very recently we had no doubt that the matter would be dealt with. We were absolutely astonished that there have been no amendments to the Finance Bill."

Fairview



CONTENTS	
Airlines: SAS struggles to avoid a crisis	8
Lombard: Samuel Brittan on trade union depression	14
Italy's regional governments: Survey	9-13
Wales: facing the recession	21-24
Teletext: Contest for U.S. market	3
Briefly...	
Premium Bond prize winners are: £100,000—24RS 267158, £50,000—6	

OVERSEAS NEWS

Schmidt, Honecker fix date for talks

BY ROGER BOYES IN BONN

CHANCELLOR Helmut Schmidt of West Germany will hold his long-postponed talks with Herr Erich Honecker, the East German leader, between August 27 and 31. The meeting, now confirmed by officials, will be the first formal summit between the East and West German Heads of Government for more than 10 years.

The visit has already raised high expectations in the ranks of the Christian Democrat opposition which has been urging the Chancellor to secure concrete concessions from the East Germans, such as the lowering of the age limit for pensioners allowed to emigrate to the West.

But West German officials have been at pains to stress that wide-ranging results cannot be expected. The Bonn Government has invited Christian Democrat leaders to form part of a delegation to the summit—apparently a "tactical" move designed to disarm CDU criticism. The Christian Democrats



Helmut Schmidt: an invitation to CDU

will probably reject the offer but Count Otto Lambsdorff, the

Free Democratic Economic Minister, is expected to attend the talks.

The dates for the visit, though confirmed privately, have not been announced formally for protocol reasons. Herr Honecker has first to hold talks with Mr. Leonid Brezhnev, the Soviet leader, about the general framework of the meeting with the Chancellor.

The German leaders are expected to focus on two main subjects at their talks which will be held in the Rostock area: the improvement of West Berlin's links with West Germany across East German territory and the improvement of energy supplies to West Berlin. Both projects are likely to cost Bonn a large amount of money.

West Germany, for example, is likely to have to pay "several hundreds of millions of Deutsche Marks," according to one official, for the electrification of the railway line between West Berlin and the West German border. The Berlin energy

project, which may involve a link-up with the planned gas pipeline from West Siberia to Western Europe, is also expected to be an expensive proposition for Bonn.

The West Germans seem prepared to stomach this in return for the strong symbolic value of the meeting. For Bonn the summit has the additional advantage of coming only two months before the general election. It can thus be used to demonstrate the Government's conviction that its Ostpolitik pays dividends and that the ruling coalition has not forgotten the welfare of West Berlin.

The way for a summit, which was delayed because of the Soviet invasion of Afghanistan, was cleared by the Chancellor's visit to Moscow at the end of June. As in his Moscow talks, the Chancellor is expected to raise the subject of Afghanistan and to reaffirm Bonn's loyalty and adherence to the North Atlantic Treaty Organisation.

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Attacks halt relief work in Uganda

BY LESLIE COLITT IN BERLIN

ARMED ATTACKS on Save the Children Fund and World Food Programme food convoys in Uganda have forced the United Nations to suspend relief operations in the famine-stricken areas of Karamoja, John Worrell writes from Nairobi. In the past 10 days a driver of a Save the Children Fund lorry was machine-gunned to death by members of the local Uganda militia.

Four local employees in a World Food Programme convoy were wounded when it was attacked by armed raiders, and the lorry of the UN High Commissioner for Refugees was recently stolen by Uganda militiamen.

UN agencies have told Uganda's ruling military commission it must neutralise the local militia in Karamoja, and must improve general security before they resume relief work.

The drought has broken in Karamoja, but the famine continues, since at least seven parties of armed raiders have virtually stripped the area of cattle, grain and goods.

Bolivia cuts links

Bolivia's new military rulers have broken relations with Nicaragua, after its repeated efforts to convene a meeting of the Organisation of American States Foreign Ministers to discuss the situation in Bolivia following the July 17 coup. Mary Helen Spooner writes from La Paz.

The Bolivian Foreign Ministry charged Nicaragua with supporting sanctions against the new regime, and that this was blatant interference in Bolivia's internal affairs.

Bridges blown up

Rebels on the island of Espiritu Santo in newly-independent Vanuatu (formerly the New Hebrides) blew up two important road bridges over the weekend, according to a senior official last night. Reuter reports from Port Villa. The bridges were on roads linking Santo's main town of Luganville with Hog Harbour on the east coast and Taugoa Island off the southern coast, he said. A joint force of 200 British Marines and French paratroopers who landed on Espiritu Santo 10 days ago have confined themselves mainly to Luganville, while the rebels have remained active in the rural areas.

Ghazni battle

Soviet forces have taken command of the Ghazni garrison, south of Kabul, after 4,500 of the 5,000 Afghan army troops there deserted or joined the Moslem insurgents, according to a report from Afghanistan yesterday. AP reports from New Delhi.

With the end in sight of the bloody 16-day battle at Ghazni, Soviet forces launched a massive ground and air offensive against the rebels at Tangi Wardak, west of the capital, where about 200 Russians and 300 insurgents had been killed so far, the report said. About 2,000 Russian troops and 400 tanks and armoured vehicles were fighting an insurgent force which earlier seized an Afghan army base at Tangi Wardak, killed 15 political officers, and captured the soldiers and their arms, the report said.

Iraqi envoys accused in Berlin

BY LESLIE COLITT IN BERLIN

TWO ARMED

diplomats from the Iraqi embassy in East Berlin, and an embassy driver are alleged to have ordered the third man to place an attaché case of explosives in a West Berlin youth centre where 37 students were meeting. The students, from Iraq, Iran, Syria and Turkey, are demanding autonomy for Kurds living in those countries.

The Iraqi embassy in East Berlin said the arrest of the diplomats, which took place

after a police chase through the streets of West Berlin, was part of an "imperialist and Zionist plot."

Officials of the Western allies in Berlin are also involved in the case as they exercise ultimate authority in the city.

This is the second recent incident involving Iraqi diplomats in Western Europe. Two were last week expelled from Austria after an attempt had been made to bomb the Iranian embassy in Vienna.

Jayawardene expected to agree to strike talks soon

BY STEPHANIE GRAY IN COLOMBO

SRI LANKA'S Government is expected to agree soon to talks with the leaders of the joint trade union action committee which is backing a strike by thousands of the island's workers.

The union demands consist of a Rs300 wage rise on an average of Rs400 (about \$11) monthly wage payment of Rs5 per unit increase in the cost-of-living index and the ending of punishment of union members who took part in a day of action on June 5.

Hong Kong M3 leaps 6.5%

BY PHILIP BOWRING IN HONG KONG

MONEY supply in Hong Kong (M3) leapt by 6.5 per cent in June and domestic credit by 5.3 per cent.

The figures brought the rise in domestic credit over the past 12 months to 50.6 per cent. M3 was up 39.7 per cent over the same period. The statistics combine figures of both banks and deposit-taking companies.

Although exceptional factors were present in June, the 12-month increase is being viewed with alarm by many observers.

The figures explain the current high level of liquidity in the banking system which a week ago led to a 2 per cent cut in the prime rate to 10 per cent. But the fall in prime rate can only exacerbate prob-

Iran import costs up by 25%

WASHINGTON'S economic

boycott of Iran had pushed up import costs by almost one quarter, President Abo Hasan Banisadr said in an interview released in Bonn yesterday.

The union demands consist of a Rs300 wage rise on an average of Rs400 (about \$11) monthly wage payment of Rs5 per unit increase in the cost-of-living index and the ending of punishment of union members who took part in a day of action on June 5.

Iran has had to pay \$2.5bn (£1bn) more for imports since the U.S. action, an increase of about 20-25 per cent. President Banisadr told a Frankfurt newspaper.

But the President added: "The spiritual factor showed itself to be stronger than material ones in the Revolution."

The U.S. which imposed sanctions on Iran to try to bring about the release of U.S. hostages held since November 4, had counted on bringing Iran to its knees by this winter, he added. "But I believe that this is the same calculation that was made at the time of Vietnam."

Iran could not do without modern economic structures if only because in new jobs had to be created each year.

The main goal was, however, to mobilise Iran's forces to build a new society.

Tehran's relations with Europe were guided by the principle that Iran wanted to become an independent country. If Europe wanted to co-operate, "then we shall follow a policy of understand-

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UK NEWS

Civil engineering orders on decline

BY ANDREW TAYLOR

CIVIL engineering workloads continue to fall as order books decline, according to the latest inquiry by the Federation of Civil Engineering Contractors.

The workload survey done over the past month shows a further deterioration in the industry's fortunes, with order books falling in both volume and cash terms compared with six and 12 months ago.

Fifty per cent said order books were lower than at the beginning of the year while only 20 per cent said order books had improved. Over the 12-month period 58 per cent reported lower order books and only 22 per cent increased orders.

The position continues to deteriorate with fewer tender opportunities and growing competition for a lower level of work. More companies also report falls in the average value of contracts.

More than 70 per cent of

respondents expect new orders to continue to fall over the next 12 months, compared with 64 per cent who expected falls in the last workload survey by the federation in April.

For repair and maintenance work 57 per cent of contractors expect declining orders over the next 12 months compared with 45 per cent in April.

"The further decline of the civil engineering industry shown in this survey, and the lack of confidence felt by contractors, underlines the disastrous effects the threatened moratorium on new local authority construction work spending would have on the industry."

We cannot believe the Government can contemplate such further action against the private sector in an attempt to find a short-term solution to the problem of local authority spending," the federation said.

Royal Naval Dockyards face reorganisation

BY WILLIAM HALL

THE GOVERNMENT is expected to announce later this week a major reorganisation of the Royal Naval Dockyards, the largest industrial enterprise within central Government.

The plans are believed to involve major cuts in employment and overheads, working with efforts to place the four UK dockyards on a more commercial footing and make them more accountable in line with other nationalised industries.

The Government's proposals, which will be released in the form of a consultative document on Wednesday, have been framed against the background of the serious decline in productivity at the dockyards. Frequent industrial disputes, high labour turnover and a loss of skilled workers have led to the creation of a backlog of work over the last couple of years, which is now damaging the Royal Navy's defence capabilities.

In 1974-75, the dockyards, which prepare Britain's warships, completed 13 major refits at a cost of £75m, and 59 normal refits costing £59m. Last year, the dockyards completed only nine major refits costing £176m, and 37 normal

refits costing £123m. Over the same period, dockyard overheads had doubled to £146m a year.

In some cases recently it has taken considerably longer to refit warships than it took to build them. A growing amount of work is being placed outside the dockyards with British Shipbuilders and the private sector, but there are limits as

More UK news on
Page 25

to how far this can continue. Outside yards are not equipped to refit nuclear submarines, for example.

There are four Royal Navy dockyards in the UK, at Devonport, Portsmouth, Chatham and Rosyth, and one overseas in Gibraltar. They employ around 30,000 people.

Until 10 years ago, the Royal Dockyards built warships. Over the past decade, they have concentrated on repair and refitting work. Chatham and Rosyth are mainly involved with nuclear submarines, Ports-

mouth concentrates on guided missile destroyers and large ships, and Devonport undertakes the major share of the Leander frigate refits with some nuclear submarine work.

As a result of pay restraint and competition from private sector employers, many skilled craftsmen, who comprise more than half the dockyard's workforce, have been lured away. This has resulted in falling productivity and a deterioration in industrial relations.

Soon after it was elected, the Government launched a review of Civil Service activities aimed at identifying possible savings from improved efficiency and the curtailment or elimination of functions. The Royal Dockyards were identified as one of the major areas for study. The other areas were research and development, and supply management.

Last October, a study group was established to examine the role, organisation and structure of the Royal Dockyards and how they might best be organised to meet the requirements of the Royal Navy over the next two decades "taking account of recent manpower and productivity trends."

Limits eased on industry borrowing

BY ANAOE KALETSKY

CITY ECONOMISTS are split on the desirability, as well as likelihood, of a further cut in Minimum Lending Rate in the near future.

Analysts agree the rate of monetary growth may remain above the upper end of the official target range for the next few months. This is likely both because of strong demand for bank loans from financially squeezed companies and because of strong demand for bank loans from financially squeezed companies and because of the switching back of lending within the measured money supply after the end of the corset controls.

Barclays Bank economists, in their UK financial survey, say that without the recent confidence of gilt-edged investors, the monetary and interest rate outlook in the coming months would be bleak.

Barclays economists said: "The fact that the money supply in real (inflation-adjusted) terms may be lower than originally intended, and

Desirability of MLR cut splits City

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

that the private sector is bearing a disproportionately high burden, may justify further interest rate reductions even if money supply growth remained outside the target range for a while.

In any event, the scope exists for a substantial fall in interest rates over the next nine months.

Phillips and Drew, brokers, say in their latest monthly analysis that while monetary growth has not been brought decisively under control, there may be a further, cosmetic, reduction in MLR.

The brokers estimate that the impact of the end of the corset should be partially offset by an improvement in public-sector borrowing, continuing heavy sales of gilt-edged stock, favourable external flows, and a reduction in the underlying rate of bank lending as the recession deepens.

If all goes according to plan, MLR could be cut from the present 16 per cent to 13 per cent by the end of 1980.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Gifts Fair (01-855 9201) (until Aug. 7)	Olympia
Aug. 13-15	Computer Graphics Exhibition (0274 282211)	Metropole Hotel, Brighton
Aug. 14-15	Ideal Home and Leisure Exhibition (0202 20327)	Newcastle University
Aug. 17-23	British Music Fair (01-855 9201)	Olympia
Aug. 17-20	The Piano and Electronic Organ Trade Fair (01-422 1590)	The Connaught Rooms, London, WC2
Aug. 20-23	Ideal Home and Trade Exhibition (06333 64538)	Leisure Centre, Pontypool
Aug. 20-25	Modern Homes Exhibition (0253 54676)	Guildhall, Preston
Aug. 23-25	Trade and Entertainment Exhibition (0689 36431)	Moat Park, Maidstone
Aug. 23-30	International Motor Cycle Exhibition (0203 27427)	Earls Court
Aug. 31-Sept. 4	Giftware and Fashion Accessories Trade Fair (08333 4571)	Bristol Exhibition Centre
Aug. 31-Sept. 4	International Watch, Jewellery and Silver Trades Fair (01-837 3636)	Earls Court
Sept. 1-4	International Environment and Safety Exhibition and Conference (0727 55574)	Wembley Conference Centre
Sept. 1-5	London Nursing Exhibition and Conference (01-643 3040)	Royal Festival Hall
Sept. 2-5	International Carpet Fair (021-705 6707)	Harrowgate
Sept. 7-12	International Hardware Trades Fair (0727 63213)	Olympia
Sept. 9-22	Chelsea Antiques Fair (0727 56069)	Chelsea Town Hall
Sept. 11-19	International Printing Machinery and Allied Trades Exhibition - IPPEX (021-705 6707)	National Exhibition Centre, Birmingham

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Aug. 8-17	Modern Family Exhibition (02013 4450)	Hamburg
Aug. 10-14	National Hardware Show	Chicago
Aug. 11-17	International Fisheries Fair	Oslo
Aug. 19-Sept. 4	International Exhibition of Agriculture and Food Industry - OMEC	Budapest
Aug. 20-Sept. 30	International Fair	Izmir
Aug. 22-24	Wellington Home Show	Wellington, New Zealand
Aug. 23-27	World Woodworking Exposition	Atlanta
Aug. 26-29	Offshore North Sea Technological Conference and Exhibition	Stavanger
Aug. 30-Sept. 3	International Bridge and Structural Engineering Exhibition	Vienna
Sept. 4-9	Jewellery, Gold, Silver, Clocks and Gifts Exhibition - BIJORECHA	Paris
Sept. 6-9	International Leather Week (01-439 3964)	Paris
Sept. 10-18	International Engineering Fair (01-278 0281)	Bruno
Sept. 12-21	International Autumn Fair (01-886 1951)	Zagreb
Sept. 16-20	International Tunnelling Industries Exhibition and Conference - EUROTUNNEL (0727 63213)	Basle
Sept. 17-25	International Office Equipment Exhibition - SICOB (01-439 3964)	Paris
Sept. 18-Sept. 23	International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment - AUTOMECHANICA (01-734 0549)	Frankfurt
Sept. 18-24	International Food Industry and Non-Food Products Exhibition - IKOFA (01-886 1951)	Munich

BUSINESS AND MANAGEMENT CONFERENCES

Current	Computer Training School: Basic COBOL (Cannock 2511) (until Aug. 15)	Cannock, Staffs.
Current	Bacie: Overseas Training Officers Programme (01-686 6351) (until Oct. 24)	Oxford
Aug. 4-6	MSS: Inventory, Management and Control (Worthing 34755)	Worthing
Aug. 6	LCCI: Middle East and North Africa Section "At Home" (01-248 4424)	Cannon St, EC4
Aug. 7-8	British Institute of Management: Effective Speaking - Practice and Coaching using Closed Circuit TV (01-405 2495)	Parker Street, WC2
Aug. 10-24	University of Western Ontario: The 1980 International Symposium on Solar Energy Utilization	Ontario, Canada
Aug. 11-15	CCC: Practical Introduction to UK Business Law (01-222 6362)	Trinity Hall, Cambridge
Aug. 11-12	MSS: Principles of Work Study and Incentive Schemes (0803 34755)	Worthing
Aug. 11-22	CEI: International Financial Management Seminar	Geneva
Aug. 12-19	The British Institute of International and Comparative Law: Multinational Corporations and the International Law Standard (01-686 5802)	Royal Garden Hotel, W8
Aug. 26-28	FT Conference: Aerospacce in the Eighties and Beyond (01-621 1355)	Royal Lancaster Hotel, W2
Aug. 28-29	BIM: Rapid and Efficient Reading (01-405 3456)	Parker Street, WC2
Sept. 1-3	Brunei Institute of Organisation and Social Studies: Understanding Production for non-production managers (0898 56461)	Uxbridge
Sept. 4	Cyril Ayton Associates: Current Cost Accounting - The New Standard (seminar for financial specialists only - Bury 72014)	Stratford-on-Avon
Sept. 4-5	FT Conference: The new Sri Lanka - Opportunities for Business (01-521 1355)	Colombo
Sept. 7-12	European Marketing Association: Marketing Management (021 749 4141)	University of Birmingham
Sept. 8-12	IPM: The Work of the Personnel Department (01-387 2844)	Embassy Hotel, W2
Sept. 10-12	BCPA: Complete Course for Personnel Officers (01-405 1023)	Southampton Row, WC1
Sept. 15-16	FT Conference: Developing the Annual Company Report (01-621 1355)	Savoy Hotel, WC1

Financial Times Conferences

THE NEW SRI LANKA — OPPORTUNITIES FOR BUSINESS

Colombo — September 4 and 5, 1980

The Sri Lanka economy has recovered from the stagnation of 1977 and attained a high growth rate. The encouragement of private enterprise and international business co-operation is a cornerstone of the Government's policy. The advantages, opportunities and limitations of doing business in the country will be examined both by ministers and by businessmen already involved. The conference will afford international businessmen an opportunity of establishing contacts.

Mr. J. B. Wiesler, Executive Vice President of the Bank of America, will take the chair on the second day and give his views on the outlook and advantages of project financing in Asia.

SPAIN AND THE COMMON MARKET — POLICY AND ALTERNATIVES

Madrid — October 8 and 9, 1980

The decision on Spain's entry to the Common Market is of major significance to the members of the Community. It has implications for the whole economic development of Europe, future trading arrangements, the extent to which international business will wish to become involved in business in Spain and the nature of Spanish co-operation with Community members. The conference gives a timely opportunity to discuss and assess the issues affecting decisions on investment and developing future business.

All enquiries should be addressed to:
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Sir Anthony Tuke

He is an unusual move for a senior clearing banker, but Sir Anthony comes from a bank in many respects different from the rest of the pack. Unlike some other clearing bank chairmen, he has been brought up in the business. He is also a descendant of one of the families which founded Barclays at the end of the last century. Sir Anthony seems well satisfied with progress at Barclays. Our major expansion abroad has come in the last seven years. I hope we are recognised as the international leader of the British banks."

It is however seen a number of weaknesses in the group's international strength. "We should like to be stronger in South America and the Far East, and we will have to build up our existing interests in the U.S. and Western Europe."

Sir Anthony says Barclays wants to invest anywhere in the world where it is welcomed and there is profitable business to be done.

Most significant is Barclays' National Bank of South Africa, a 60 per cent subsidiary. By 1985-86 this stake will have to be reduced to below 50 per cent, but the link still poses prob-

lems for the bank in its dealings with other African nations. "We have to equate the unacceptable philosophy of apartheid on the one hand, and on the other the great importance of South Africa to the West for raw materials. We would not want it to go the way of Angola."

Sir Anthony says Barclays wants to invest anywhere in the world where it is welcomed and there is profitable business to be done.

Recent expansion at home is another theme which Barclays and their chairman have stressed over recent years. The UK's vast unbanked population — somewhere between 40 and 50 per cent of adults do not

UK NEWS

Gas prices cause chemical protest

BY SUE CAMERON, CHEMICALS CORRESPONDENT

THE Chemical Industries Association has accused the Government of being complacent about the impact of high gas prices on competitiveness of British manufacturers.

Mr Martin Trowbridge, director general of the association, says in a letter to all the CIA's member companies that high gas prices are now "a major impediment to the health and competitiveness" of the UK chemical industry.

The association knew "without any possible doubt" that industrial gas prices are "far higher in Britain than those currently being charged to our competitors on the Continent."

The letter follows a speech last Tuesday in which Mr Norman Lamont, Parliamentary Under-Secretary for Energy, said the difference between British and Continental industrial gas prices had almost certainly been "exaggerated" and that the cost of gas for fuel usually accounted for "only a few per cent or less" of the average company's total costs.

But in his letter, Mr Trowbridge says: "It is not some statistical average that matters to companies using

Letters, Page 16

Electricity Board retail policy may be examined

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

AN INVESTIGATION into suggestions that the retailing policies of Electricity Board showrooms are being unfairly subsidised by electricity charges is being considered by the Office of Fair Trading (OFT) under the Government's new laws promoting competition in both private and public sectors.

Mergers Commission strongly criticised British Gas's monopoly in gas appliance retailing.

The monopolies commission report drew particular attention to the fact that British Gas's high profits from its sale of gas had enabled its showrooms to maintain their dominance of the appliance retailing market.

The OFT has for several months been looking into complaints by independent electrical retailers that the Electricity Board showrooms had an unfair advantage because profits from electricity charges were being used to subsidise showrooms in prime High Street sites.

Meeting in price dispute

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE LEADERS of the Electricity Council and the British Steel Corporation are to meet shortly in an attempt to solve their dispute over electricity price rises—but no early solution to the wrangle appears in sight.

BSC is concerned that rising electricity prices will further reduce its competitive position, and Sir Francis Tombs, the chairman of the Electricity Council, has already held one round of talks with its executives. Mr Ian MacGregor, the new BSC chairman, could attend the next meeting.

BSC is particularly concerned about the impact of price rises

Directors' support for EEC declines

BY BRITISH BUSINESS PEOPLE

ARE BECOMING INCREASINGLY DISILLUSIONED WITH MEMBERSHIP OF THE EUROPEAN COMMUNITY, ACCORDING TO A SURVEY CONDUCTED FOR THE INSTITUTE OF DIRECTORS.

"The real facts of the situation were being blurred by what we believe are partial and selective views of the position, drawing uncritically on British Gas Corporation and generalised European Economic Community inputs."

Equally disturbing was Mr Lamont's suggestion that UK industrial gas prices were not of any great competitive significance being only a few per cent of total industry costs. The same might be said of the significance of a domestic gas bill in relation to family income, but Government, understandably, takes domestic gas prices very seriously indeed.

He said gas represented 30 per cent of the chemical industry's total energy bill and the gas cost differentials compared with West Germany and France represented root penalties decisive in international cost competition.

We find it disturbing that Government can be so complacent about such a major impediment to the health and competitiveness of our industry."

Our fear is that this disillusionment with Europe that undoubtedly exists will grow and could develop into a full-scale demand for withdrawal from the Common Market."

The survey, which was carried out in June-July after the latest British budgetary settlement with the EEC, showed that 85 per cent think most of the resources of the EEC should be devoted to industrial expansion. Only 22 per cent were in favour of agricultural support.

There is majority support for reducing taxation within the Community, increasing regional aid and cutting the social fund, while 70 per cent of the 414 people interviewed think the EEC should have a defence budget.

The dream of greater prosperity for their companies and for the UK within the EEC is still a long way from being realised," Mr Goldsmith commented.

He conceded that British business may well have been slow to exploit the trading opportunities within the EEC.

"But it is equally true that the string of bureaucratic directives, the unfair trading practices allowed and, indeed, supported by other member states, and support for further mountain rather than industrial expansion have created the disenchantment expressed by many of our members," Mr Goldsmith argued.

FIBRE DECLINE: The decline in UK man-made fibre production has continued to accelerate this year with figures for the first six months of 1980 showing a 16 per cent fall compared to the same period last year.

Total UK output of fibre and filament yarn, according to the British Man-made Fibres Federation, was 259,370 tonnes—compared with 308,030 tonnes in January to June 1979.

The decline appears to be increasing with production in the second quarter of this year down by 22 per cent to 125,520 tonnes. Production was maintained by rise this year in overseas sales.

Exports accounted for 58 per cent of production during the second quarter, although the federation argues that much of the exports were sold at unprofitable prices.

Britain's man-made fibre industry has voiced increasing concern at the heavy pressure it is under from US exports and what it views as EEC reluctance to act against such exports.

The federation calls the present circumstances "the relentless erosion of the UK textile industry's manufacturing base."

HOUSING SLUMP: Planning permissions for new houses in the South East last year slumped to 40,000, reflecting the loss of confidence within the building trade.

Statistics published by the Standing Conference on London and South East Regional Planning show sufficient land left with unused planning permissions to build 280,000 new houses outside Greater London.

WATER RECORDS: Water authorities and district councils are to discuss ways of improving records of sewers and water mains. In many areas inadequate records are hampering maintenance work and forward planning.

The Standing Technical Committee on Sewers and Water Mains says some authorities are not even meeting the minimum level of records and in some areas only one-third of the sewer system is documented.

POTTERY SHORT-TIME: A Stoke-on-Trent pottery, Royal Doulton table-ware, is to place 300 workers on a four-day week from today because the company says the slump in the world market has affected trade.

The announcement takes the number of pottery workers on short-time in Staffordshire to 10,000.

MILL REDUNDANCIES: The last velvet cutting mill in the country, Olympia (Redgrave), Stoke-on-Trent, is to close in October, with 30 redundancies. Employees have been on a two-day week since March.

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Contest for U.S. communications market

GUY DE JONQUIERES looks at a bitter competition between British and French manufacturers

vision manufacturer, are said to prefer the British system.

Zenith has already placed sample orders for British teletext chips to be made by Mullard. And a recent study by Texas Instruments, the biggest semiconductor manufacturer in the world, has concluded that chips for the UK system would be significantly cheaper to produce than those for Antiope.

British manufacturers have not abandoned hope of victory. They point out that France's U.S. lobbying effort has been carefully co-ordinated by Government officials.

British marketing, by contrast, has been left largely to the manufacturers, who have had to finance much of the cost themselves. The Department of Industry has lent encouragement but has only small amounts of money at its disposal.

As a result, the UK's promotion campaign has looked distinctly amateurish and disorganized compared to the well-lubricated French machine.

The time still is limited if teletext is not to become yet another British technological innovation which failed for lack of proper marketing.

BRITAIN IS straining desperately to regain the lead in a bitterly contested race to supply the U.S. with advanced communications technology. It is in danger of being edged out, not by an American throughbred, but by an untried French entry.

At stake is the potentially vast U.S. market for teletext. This is a system for transmitting in textual form information like news headlines and weather forecasts from a computer to specially modified television sets. The information is sent on broadcast channels, using lines not taken up by normal television programmes.

American television networks and local stations have displayed great interest in the system. But the Federal Communications Commission (FCC), which regulates the industry, has insisted that although its organisation was still committed to the EEC and had recently set up the IOD European Association, "we cannot ignore the growing disillusionment that this survey indicates."

Our fear is that this disillusionment with Europe that undoubtedly exists will grow and could develop into a full-scale demand for withdrawal from the Common Market."

British companies have been looking forward to selling their teletext technology to the U.S. They have acquired a good deal of marketable expertise in designing the data-bases for the computers which generate teletext broadcasts, and in making the microchips fitted to television sets which receive the service.

Meanwhile, France has also

developed a teletext system, known as Antiope, which is technically similar to Britain's broadcasting networks, was appointed chairman of the committee.

The U.S. has no home-grown teletext technology, and until recently Britain had blithely assumed that its system would romp home the winner. Teletext was pioneered in the UK and both the BBC and Independent Television have been operating their services, Ceefax and Oracle respectively, for about five years. These serve about 50,000 subscribers, and the number is expected to rise to nearly 100,000 by the end of this year.

British companies have been about promoting its system in the U.S. with energy and aggressiveness. Indeed, its marketing strategy has made Britain's gentlemanly efforts look more appropriate to a charity fund-raising drive.

Underpinned, France has set about promoting its system in the U.S. with energy and aggressiveness. Indeed, its marketing strategy has made Britain's gentlemanly efforts look more appropriate to a charity fund-raising drive.

While Britain has relied heavily on sending sporadic missions to the U.S., France has established a permanent 12-man marketing team there, with a

headquarters in Washington and regional offices elsewhere.

The French have also assiduously cultivated political contacts. They have retained a former senior FCC official with intimate knowledge of Washington, as an advisor and have even obtained a seat on the 22-man EIA committee evaluating the rival teletext systems. Britain is unrepresented on the committee.

But France scored its biggest coup last week when CBS abruptly announced that it planned to petition the FCC unilaterally to adopt Antiope as the U.S. standard. That move appears to signal CBS' effective withdrawal from the committee's deliberations, and Mr Flaherty has stepped down from the chairmanship.

Only four committee members have declared themselves in favour of the system. But 12 others, including such powerful forces as RCA, owner of the NBC television network, and Zenith, the biggest U.S. tele-

Policy change

By Our Industrial Editor

THE GOVERNMENT will be forced to reconsider its economic and industrial policies within the next 12 months, says Sir Leslie Murphy, former chairman of the National Enterprise Board.

Writing in the first edition of Policy Studies, the journal of the Policy Studies Institute, Sir Leslie urges more consensus between political parties over industrial policy. He also says that full public ownership of industry should be limited to businesses where competition is not practicable or where there is a monopoly.

ICL cuts 600 ancillary jobs

BY GARETH GRIFFITHS

ICL, the largest British- and European-owned computer company, is to slim down two of its plants, at Winsford, Cheshire, and Bradwell Wood, Staffs, with the loss of 600 jobs.

ICL said the move is part of the company's long-term strategy of reducing the labour force in its manufacturing section. The 600 jobs are mainly ancillary or semi-skilled, involved in metal-fabrication, and cover about 25 per cent of the two factories' workforces.

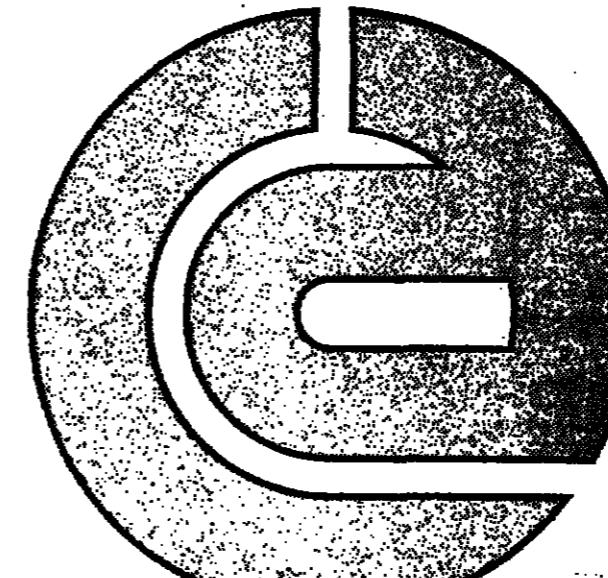
Under an agreement with the unions at the two factories, the redundancies will be voluntary. About 200

people will either retire early or change their jobs. The cuts are expected to be completed by early next year.

Winsford and Bradwell Wood produce the medium-range 2950, 2956 and 2960 processors. Following the cuts production at the plants is unlikely to be affected because of introduction of more automatic equipment and changing production processes.

Last year ICL had a volume growth of more than 20 per cent.

ICL has steadily reduced its manufacturing workforce, switching the company's emphasis to a more service-oriented approach.

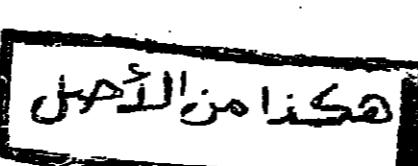


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UK NEWS

Civil engineering orders on decline

BY ANDREW TAYLOR

CIVIL engineering workloads continue to fall as order books decline, according to the latest inquiry by the Federation of Civil Engineering Contractors.

The workload survey done over the past month shows a further deterioration in the industry's fortunes, with order books falling in both volume and cash terms compared with six and 12 months ago.

Fifty per cent said order books were lower than at the beginning of the year while only 20 per cent said order books had increased. Over the 12-month period 58 per cent reported lower order books and only 22 per cent increased orders.

The position continues to deteriorate with fewer tender opportunities and growing competition for a lower level of work. More companies also report falls in the average value of contracts.

More than 70 per cent of

respondents expect new orders to continue to fall over the next 12 months, compared with 64 per cent who expected falls in the last workload survey by the Federation in April.

For repair and maintenance work 57 per cent of contractors expect declining orders over the next 12 months compared with 45 per cent in April.

The further decline of the civil engineering industry shown in this survey, and the lack of confidence felt by contractors, underlines the disastrous effects the threatened moratorium on new local authority construction work spending would have on the industry.

"We cannot believe the Government can contemplate such further action against the private sector in an attempt to find a short-term solution to the problem of local authority spending," the Federation said.

Royal Naval Dockyards face reorganisation

BY WILLIAM HALL

THE GOVERNMENT is expected to announce later this week a major reorganisation of the Royal Naval Dockyards, the largest industrial enterprise within central Government.

The plans are believed to involve major cuts in employment and overtime working with efforts to place the four UK dockyards on a more commercial footing and make them more accountable in line with other nationalised industries.

The Government's proposals, which will be released in the form of a consultative document on Wednesday, have been framed against the background of the serious decline in productivity at the dockyards. Frequent industrial disputes, high labour turnover and a loss of skilled workers have led to the creation of a backlog of work over the last couple of years, which is now damaging the Royal Navy's defence capabilities.

In 1974-75, the dockyards, which prepare Britain's warships, completed 13 major refits at a cost of £75m, and 55 normal refits costing £59m. Last year, the dockyards completed only nine major refits costing £176m and 37 normal

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More UK news on
Page 25

to how far this can continue. Outside yards are not equipped to refit nuclear submarines, for example.

There are four Royal Naval dockyards in the UK, at Devonport, Portsmouth, Chatham and Rosyth, and one overseas in Gibraltar. They employ around 30,000 people.

Until 10 years ago, the Royal Dockyards built warships. Over the past decade, they have concentrated on repair and refitting work. Chatham and Rosyth are mainly involved with nuclear submarines. Ports-

out of the predicament of agreeing to a new "quango" authority, which he would find hard to justify among his colleagues. But it also represents probably the majority of opinion canvassed by the Department of Industry over the last few months, which increasingly veered away from the statutory solution. In particular, the Confederation of British Industry, which is believed to have favoured initially a statutory solution, finally came down on the side of a body responsible to the Privy Council.

Before the CBI made known its decision, however, several leading employers, including Sir Terence Beckett, chairman of Ford, and Sir William Barlow, chairman of the Post Office, had voiced support for Sir Keith's solution gets him

mouth concentrates on guided missile destroyers and large ships, and Devonport undertakes the major share of the Leander frigate refits with some nuclear submarine work.

As a result of pay restraint and competition from private sector employers, many skilled craftsmen, who comprise more than half the dockyard's workforce, have been lured away. This has resulted in falling productivity and a deterioration in industrial relations.

Soon after it was elected, the Government launched a review of Civil Service activities aimed at identifying possible savings from improved efficiency and the curtailment or elimination of functions. The Royal Dockyards were identified as one of the major areas for study. The other areas were research and development, and supply management.

Last October, a study group was established to examine the role, organisation and structure of the Royal Dockyards and how they might best be organised to meet the requirements of the Royal Navy over the next two decades taking account of recent manpower and productivity trends.

Joseph challenges Finniston

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

MINISTERS will decide this week on plans by Sir Keith Joseph, Industry Secretary, for a new independent body to regulate the engineering profession and draw up new methods for education and training. An announcement is expected before the end of the week.

The proposed body would be set up by Royal Charter and be responsible to the Privy Council. The proposal thus rejects the central recommendation by the committee of inquiry chaired by Sir Monty Finniston, whose report was published seven months ago, that such a body must be statutory to give it the necessary authority to regulate the profession.

Sir Keith's solution gets him

out of the Finniston proposal. The TUC, and the trade unions most closely concerned with the professional engineer—TASS (the white-collar section of the engineers) and the Engineers' and Managers' Association—are firmly in favour of a statutory authority.

The professional institutions will mostly favour Sir Joseph's solution. Many people in the engineering profession felt that the Finniston recommendations would have gone too far in downgrading the work of the institutions. There has also been intense lobbying of senior Ministers by the Fellowship of Engineering (set up a few years ago as an elite engineering body to counterpart the Royal Society) that it should manage a new body. But this is likely to be rejected by Sir Keith

Barclays is world's biggest bank

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

BARCLAYS BANK and National Westminster Bank are now the largest and second largest commercial banks in the world in terms of 1979 figures for equity in net earnings, according to IBCA Banking Analysis, the London-based bank research group.

IBCA's figures also show that only two foreign banks—Bank of America and Citicorp—are bigger than Britain's other big clearers, the Midland and Lloyds groups. The comparison reflects the 1979 record results of the British clearers, as well as the strength of sterling. IBCA says the big clearers' results for 1979 were particularly remarkable in the international context. "Most large foreign banks registered a reasonable but unspectacular year and in some such as Germany, high interest rates caused considerable pressure on profits."

IBCA's report suggests that lack of competition in the domestic retail market is an important factor in the British clearer's high level of profitability. "How much of the

British banks' record results is left for the reader to assess."

The report is essentially a statistical comparison of 76 British banks. It is split into three groups: clearing and other major banks; accepting houses and consortia; other wholesale banks.

The profitability of the latter category—the "Euro-banks"—as measured by the key indicator of return on assets, was shown to have declined on average in 1979.

This was caused by the combined pressures of lower interest margins and front-end fees, cost inflation, and the impact of a strong pound on banks whose operating costs are largely sterling-based but whose revenues are primarily denominated in dollars.

The 48-bank average return on assets fell slightly from a three-year high of 0.57 per cent in 1978 to 0.52 per cent in 1979. Twenty banks actually reported a lower absolute net income for 1979, while 24 showed a lower percentage return on assets.

IBCA analysts had great difficulty in preparing the report because of the limited usefulness of the information published by British banks.

The group wants the Bank of England to use its authority to improve and standardise bank accounting and disclosure. However, it is not too optimistic about this. "The paternalistic view that the general public and even financial analysts are too naive and too untrutored to be told the facts seems likely to prevail."

"The Bank of England is now receiving more information from the banks its supervises, but not much is being revealed in annual reports."

"Experience in the U.S. has shown that increased disclosure reinforces prudent supervision; it also fosters competitiveness, a quality that British banks urge on the rest of the economy." The Accounting Standards Committee also comes in for criticism for going "out of its way to avoid hurting the delicate sensitivities of the banks."

Sept. 18-Sept. 23. International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANIKA (01-734 0543)

Sept. 19-24. International Food Industry and Non-Food Products Exhibition—IKOFA (01-488 1951)

Sept. 3. Cyril Ayres Associates: Current Cost Accounting—the New Standard (seminar for financial specialists only—Banbury 730124)

Sept. 4-5. FT Conference: Opportunities for Business (01-621 1355)

Sept. 7-12. European Marketing Association: Marketing Management (021 742 4141)

Sept. 8-12. IPM: The Work of the Personnel Department (01-387 2844)

Sept. 10-12. BCPA: Complete Course for Personnel Officers (01-405 1023)

Sept. 15-16. FT Conference: Developing the Annual Company Report (01-621 1355)

Sept. 19-20. Financial Times Limited: Conference Organisation (01-621 1355)

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Record U.S. paper exports

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UK NEWS - LABOUR

Picketing code likely tomorrow

BY CHRISTIAN TYLER, LABOUR EDITOR

CODES OF practice designed to regulate trade union conduct on picket lines and in closed shops are expected from the Government tomorrow now that its controversial Employment Act has received the Royal Assent.

Last week, the Government will announce when the various sections of the Act are to take effect. Mr James Prior, Employment Secretary, told Parliament last week that clauses relating to maternity, guarantee pay and some aspects of unfair dismissal would not come into force before the beginning of October.

The Act gives the Secretary of State power to issue codes for the improvement of industrial relations. They do not have the force of law, but are meant to influence industrial tribunals and the courts when deciding the rights and wrongs of trade union cases.

But, whereas the Act stipulates that for new closed shops, the ballot majority should be 80 per cent, the code is not expected to suggest a figure.

Because of this code, a worker dismissed by his employer for refusing to join a union with a closed shop might argue in front of an industrial tribunal, for example, that the closed shop was not supported by his colleagues and had not been reviewed.

The two codes will be open for consultation for two months before they are put before Parliament for approval.

The TUC issued its own voluntary codes towards the end of the Labour Government. It has not yet shown any inclination formally to withdraw its guidelines—despite repeated threats to tear them up once the Employment Bill became law. But, it will be drafting its own advice to trade unionists on how to cope with the Act.

Guide to the Employment Act, Page 16

Teachers' warning to Thatcher

BRITAIN'S third largest teacher union has warned the Government not to try to interfere with the 15.5 per cent pay award for teachers recommended by independent arbitrators on Friday.

Mr Peter Smith, assistant secretary of the 90,000-strong Assistant Masters and Mistresses Association, said: "If the arbitrators' report is overthrown there will be trouble and it could lead to industrial action."

So far, the Government has failed to indicate whether it will accept the arbitrators' recommendation or whether it intends to try to reduce the increase under its policy of pegging back salary rises in the public sector.

The New York office was hit by a strike when the American Newspaper Guild and Reuters management failed to agree on a new three year pay and conditions deal.

Neither side would disclose details of the peace plan but Mr Kevin Garry, Assistant General Manager of Reuters, said: "Normal Reuters services are being produced in London. Copy to and from the U.S. will flow perfectly properly but will not be handled by NUJ members."

Busmen reject company plan

BUSMEN in Northamptonshire have rejected a plan that could save their company from being forced into liquidation.

The financially hard-pressed United Counties Bus Company have asked more than 350 drivers and conductors at depots in Northampton, Kettering, Corby and Wellingborough to give up four hours a week overtime in a bid to help cut the company's annual running losses of £1m.

Mr Eric Stock, branch secretary of the Transport and General Workers' Union said if progress was not made in talks before the first week in September there would be a complete stoppage.

"But what the Government is signalling, if it comes about, is blatant intervention in the normal process of pay bargaining."

Wage increases forecast at 14%

By Our Labour Editor

PAY INCREASES averaging 12 to 14 per cent in the 1980-81 wage round, but with wide variations, are forecast by management consultants Binder Hamlyn Fry.

In a guide to pay prospects the consultancy says it expects the majority of industries to have conceded shorter working weeks by the end of next year, and an extension of staff status for manual workers.

Many firms will continue to make interim pay awards as a way of spreading the cost.

Post Office settles clerical pay award

BY PHILIP BASSETT, LABOUR STAFF

THE POST OFFICE has secured union agreement from leaders of 37,000 clerical staff to a pay and productivity deal. It will give an immediate increase of 20 per cent with a further 3 per cent in two stages by April.

The settlement was agreed last week by officials of the Civil and Public Servants Association. Its Post Office members, with those of the Society of Civil and Public Servants, caused considerable public disruption and put the Post Office into cash flow difficulties last year by strike action which delayed the issue of computer-processed telephone bills.

The deal follows the terms of the settlement concluded last month by the Post Office with its 148,000 engineering staff.

The CPSA settlement, taken with the engineers' agreement and other eventual deals covering the rest of the Post Office's telecommunications staff, formed the final factor in necessitating the 22 per cent rise in phone charges announced last week.

The CPSA deal will give an immediate 18 per cent increase on present basic rates, together with a 2 per cent consolidated productivity payment. Both payments will be backdated to July 1.

A further 1 per cent productivity payment will be made on December 1, with a final 2 per cent on April 1 next year. CPSA Post Office members' pay will have therefore risen by 28 per cent in nine months, but the size of this year's deal will be kept to 21 per cent because the final 2 per cent will not be paid until the corporation's next financial year.

Post Office leaders of the CPSA will meet on Wednesday to discuss whether to press for improvements on a similar offer to their 8,000 clerical and computer members in the corporation.

Union negotiators were told on Friday by Sir William Barlow, Post Office chairman, that there was no scope for a compensating payment to their grades to take account of a 6.3 per cent additional award made last month to members of the Society of Post Office Executives. The executives' payment followed a 5.4 per cent arbitration award to the Post Office Engineering Union earlier this year.

The final major telecommunications group, the Post Office Management Staff Association, representing 18,500, seems likely to go to arbitration.

GENERAL OUTLOOK

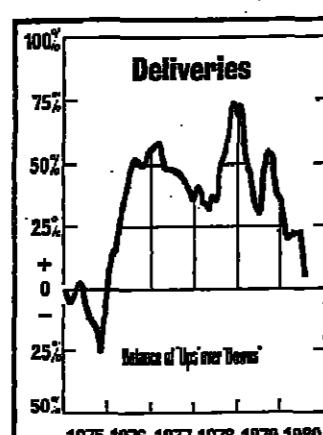
Recession hits confidence

The general level of confidence in industry fell in July for the second successive month, particularly reflecting the effects of the recession on the textile and clothing sector.

The index registering business opinion is now very nearly down to the low point reached at the end of last year.

In the textile group, most companies were pessimistic about the effects of the economic downturn on demand for their products.

Of the other two groups surveyed, however, the food and tobacco companies were generally



ally more optimistic while the building and construction sector had mixed feelings overall.

Apart from special factors relating to individual products, confidence among some companies was boosted by the improved outlook for inflation.

This was also a reason for a rise in the index measuring optimism about the UK economy. This has now changed fairly sharply over the past few months in spite of the generally prevailing gloom. Some companies, however, are stressing that their confidence applies only to the long run.

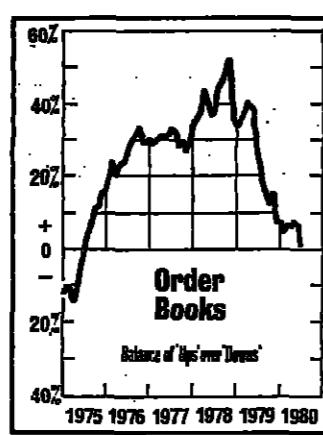
ORDERS AND OUTPUT

Order levels plummet

COMPANIES ARE reporting sharply lower orders as demand falls off. The indices registering order levels and the number of new orders received, as well as recent deliveries, are now at their lowest levels since 1975/76.

All three sectors were more inclined to report falling deliveries than they had been when last surveyed in March. High interest rates and public spending cuts are particularly depressing the building industry, while keen competition is affecting the food and tobacco sector.

Textile companies complained



about the effects of the high exchange rate on their competitive position.

The number of concerns reporting higher new orders is now matched by those reporting lower ones, with the textile and building sectors especially hard hit.

Against the general pessimistic trend, the groups surveyed were generally slightly more optimistic about export prospects. In spite of the strong pound, some companies—notably in the food sector—are making efforts to expand overseas to make up for shrinkage in the UK market.

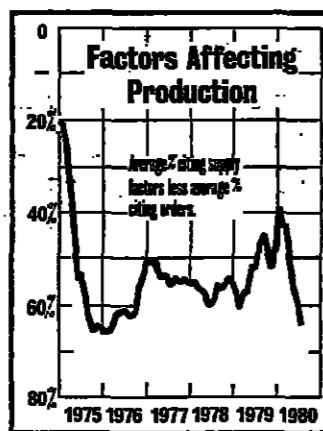
CAPACITY AND STOCKS

Output sinks below targets

ALL THREE sectors were more inclined than they had been in March to report that output levels were below target. As a result, the index registering the percentage of companies working at planned output levels or above has fallen for the second month running and now stands at its lowest level since April 1976.

The index had held up relatively well in previous months—partly because companies had already reduced their planned output levels.

The food and tobacco sector



was less inclined to expect stocks to fall than it had been in March. The building group was more inclined towards an increase. The index covering stocks of work in progress has now reached the point where firms expecting a rise are almost balanced by those projecting a fall, while the index for raw materials and components has also fallen.

On the other hand, expectations about stocks of sales goods have moved upwards after dropping last month.

CAPACITY WORKING

4 monthly moving total						July 1980				
Apr-July %	Mar-June %	Feb-May %	Jan-Apr %	Cnstrctn. %	Food & Textiles %	& Bldg. %	Tobacco %	Clothing %		
Above target capacity	6	6	6	7	—	13	1			
Planned output	50	62	68	66	56	35	13			
Below target capacity	43	31	25	26	44	52	83			
No answer	1	1	1	1	—	—	3			

INVESTMENT AND LABOUR

Jobs outlook deteriorates

THE prospects for unemployment seem certain to deteriorate as more and more companies are planning to cut back on their workforce. Both the building and construction and the food and tobacco sectors are more inclined than they were in March to expect their labour forces to decrease over the next 12 months.

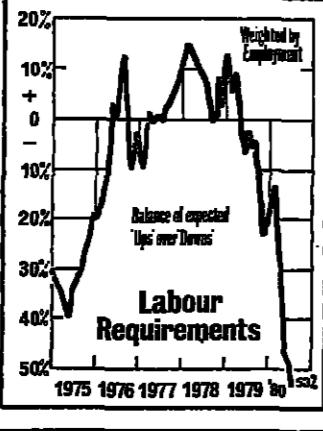
Consequently, the index of employment expectations has dropped even further into previously uncharted depths. The indicator of factors affecting the number of employees continues to be more influenced

by demand as opposed to supply factors.

The recession is also leading to cutbacks in capital spending plans.

Both the building and construction and the food and tobacco sectors are less optimistic about their capital spending levels than they were when last interviewed in March.

Somewhat surprisingly, the textile and clothing sector is rather less inclined than it had been to say it expected capital spending levels to fall. Nevertheless, the overall spending indicator shows that a majority of companies expect a fall in investment over the next year.



COST AND PROFIT MARGINS

Lower price rises ahead

SOME moderation in the rate of increase of wages and prices is suggested by the latest survey. Both the food and tobacco and the textile and clothing sectors

have also been a fall in the unit cost indicator.

Both the building and construction and the textile and clothing sectors tend to expect smaller increases in prices over the next 12 months than they did last March so that the indicator of median expected price rises over the next year has slipped down to around 14 per cent.

The expected faster rate of growth of costs than prices is reflected in greater pessimism in the food and tobacco and the textile and clothing sectors about profit margins over the next year. More companies expect a decline in margins than an improvement.

The business opinion survey is carried out for the Financial Times by the Taylor Nelson Group and is based upon interviews with senior executives.

These sectors and some companies are covered each month in turn. They are drawn from a sample based upon the FT Actuaries' index, which accounts for about 80 per cent

of all public companies.

Technical engineering is surveyed every second month.

Complete tables can be purchased from Taylor Nelson and Associates.

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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

• WOODWORKING

Aids picture frame production

SPECIAL purpose machine engineering group Marcon Machines is using a CompAir Maxim hybrid pneumatic/electric control system on its latest project—an automatic picture frame moulding mitring machine.

This is the first installation having Maxim pneumatics and the 511 programmable system following the recent appointment of CompAir Maxim as systems builder for Texas Instruments.

The pneumatic mitring unit enables a wide variety of wooden picture frame mouldings to be quickly and automatically cropped to length and made ready for assembly. The moulding is fed from a magazine to the first work station. Microswitch trip signalling to the pre-programmed hybrid control system initiates clamping and the subsequent mitring operation.

Following this operation, the cutting blade retracts, signalling completion of its action, and the wood moulding progresses to a second stop. Again the material is clamped and a 90 deg cut is made, this forming the end mitre on one frame side and the first mitre on a

new side.

Each cropped side is conveyed to a drill and pin insertion stage prior to ejection for final assembly. While these latter functions are being carried out, the machine simultaneously executes the mitre cutting operation, providing a continuous throughput of work. The time for machining one frame side is approximately 3 seconds.

The solid state logic control system consists of a programmable sequencer, and input/output modules. The sequence of this Marcon designed machine has a memory of up to 1024 words R/W (Read/Write) or PROM (Programmable Read Only Memory).

This compact unit contains a stand-by 2-hour battery back-up to protect the memory if in R/W (ReadWrite). The sequencer detects a change in state of the inputs via the input modules and acts on this information to produce the necessary output signal. This signal interfaces with one of the 17 Maxim Series 5 solenoid valves used on the circuit to activate the next machining operation.

CompAir Maxim, High Wycombe, Bucks HP13 5 SF. High Wycombe 2481.

• TUNNELLING

Designed for small bores

DAMP CONDITIONS frequently prevail in tunnelling and such environmental disadvantages affect micro-switches and contractors of electrically driven locomotives, says the maker of new hydrostatic system, Tunnequip, Catteshall Wharf, Godalming, Surrey (04868 5641).

This company is part of Rees Hough, which was formed in 1968 with the primary objective of undertaking pipe laying by the pipe jacking system and now carries diverse contracts from small and medium segmental tunnelling and pedestrian subways to conventional open-cut construction, reinforced concrete structures, river works, deep shafts, sheet piling, and associated geotechnical techniques.

Growth of its tunnelling activities has led to the formation of the specialist subsidiary which sells and hires tunnelling and pipe-jacking equipment, as well as supplying a range of ancillary equipment from skips to trolley.

Latest development is a miniature tunnel locomotive specifically for use in small diameter tunnels in the range 915 to 1830 mm.

Hydrostatically driven to obviate the problems encountered in traditional electric systems, the unit has a 3 tonne payload capacity, and can travel

up to 20 km at a maximum speed of 10 km an hour. Top speed is achieved within 15 seconds.

The operator sits in the rear of the unit which is about 7 feet long and is fitted complete with lights and horn and operates on 450 mm gauge rail track.

Power source for the locomotive is 24 x 2 volt lead acid accumulators to power a 5.25 kW electric motor and transmission is via a hydraulic pump and motor to a chain drive to both axles.

Tiller type hand control provides forward and reverse selection and speed control in one lever. Lever also incorporates a dead man's handle. Horn and front and rear light controls are mounted in the fascia next to the tiller control.

This closed loop hydraulic system gives positive breaking and a pump bypass valve is fitted so that in the event of breakdown or battery failure the locomotive can be moved manually.

Although obvious applications for the unit are in small bore tunnelling, it has the capacity to be easily fashioned into mini railway engines for the leisure market. It will initially be leased or hired by Tunnequip after being fabricated to customers' specific requirements.

Peter Smith, managing director of Rees Hough, said: "I understand the importance of tunnelling to the UK economy and my Parliamentarians and

Government are determined to make tunnelling a priority.

What the Government are doing is getting the attention of Parliamentarians and the public.

It is important to have a strong Parliamentarian presence in Hong Kong," he said.

He added: "We are

increasing our representation in Hong Kong and we are looking forward to making a significant contribution to the development of Hong Kong."

Labour Editor

INCREASES in pay rates in the public sector, but with wages frozen by management, should be

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

SAS is being reshaped to avoid a crisis. William Dullforce reports

Flying in the face of adversity

SCANDINAVIAN Airlines System (SAS) runs "a big risk" of making a loss this year for the first time in 18 years, managing director Carl-Olov Munkberg announced recently. This was a sad confession for the man who moved into his job less than two years ago, immediately set about reshaping the airline into a "result-oriented" company and saw it turn in its highest ever pre-tax profit of Skr 148m (£15.2m, \$35.7m) in the 1979-80 financial year.

Munkberg's solution for the crisis, which SAS shares with most other major Western airlines, is to press ahead with devolution of responsibility within the group. He is seeking the approval of his board of directors to break down the group into seven divisions, each of which will act as a profit centre. There will be a further cleavage of the airline operations—into seven route areas, each with a manager responsible for running it at profit.

The staff will be reduced by 10 per cent over the next two years with 1,700 jobs disappearing from the airline operation alone.

On the North Atlantic route, where SAS is bleeding most heavily, traffic will have been cut by 10 per cent in 1979-80 and Munkberg's first target is to reduce losses there by half. SAS lost Skr 90-100m on the North Atlantic last year or Skr 180m in terms of "internal calculated costs."

The aircraft fleet, which numbered 81 at the end of the 1978/79 financial year, will be reduced. Some of the eight DC9s, which are heavy on fuel, will be sold. So will four or five of the 60 DC9s and it is possible that one of the older Boeing 747s will be sold, to make way for the new one ordered for the 1980/81 season.

SAS has been flying two Airbus A300s from this year and will receive two more before the end of 1980 but it is likely to pass over the first two of the eight options it holds on further Airbus deliveries.

Munkberg, 52, was promoted into his present job from Nyman and Schultz, an SAS subsidiary and Sweden's largest travel agency, where his decentralised management principles proved to be very effective. Assuming that the agency's commission fees were 10 per cent,



SAS is cutting back on its present fleet, including selling four of its DC9s, to make way for newer models

he set an initial profit target of 1 per cent of total turnover. This year Nyman and Schultz expects to earn about Skr 14m on sales of Skr 800m and the profit target will be raised to 1.5 per cent.

Before Nyman and Schultz, Munkberg had managed Scanair, SAS's sister charter airline owned by the same three parent companies. He started in 1957 as finance director for Linjeflyg, the domestic Swedish airline.

In terms of passengers, SAS is the third largest airline in Europe after British Airways and Lufthansa. The "designated air carrier" of Denmark, Norway and Sweden, it is formed as a consortium, 3/7ths of which is owned by the Swedish parent company and 2/7ths each by the Danish and Norwegian parents. Half the shares in the parent companies are held by private interests and half by the national government.

SAS has received no government financial support for 15 years, but there have been occasional complaints that the state interests have led to duplication and a bureaucratic rigidity, which have hampered productivity. A strong counter influence to such a trend has been that of Dr. Marcus Wallenberg, the banker and long-serving chairman of the Swedish parent company, who was the main architect of SAS.

The setback to SAS this year is partly attributable to the Swedish strikes in April and May, which severed airline connections between Sweden and the rest of the world and within the country. The management puts SAS's profit setback at Skr 81m with a further Skr 6m accounted for by a four-day shutdown by Norwegian air traffic controllers.

But in common with other airlines SAS has also been badly hit by the rise in fuel prices and the decline in passenger traffic. In 1978-79 SAS paid Skr 794m for fuel. Its budgeted fuel costs for the current year ending on September 30 are Skr 1.5bn and Munkberg estimates that the final figure will be close to Skr 1.5bn despite the reduced number of flights. This is a large slice out of the airline revenue of around Skr 6.5bn.

Similarly, SAS has budgeted for a 6 per cent growth in revenue per passenger/kilometre in 1979-80. In the first seven months to the end of April the actual increase had been only 1.7 per cent.

Aircraft sales

However, in spite of its Skr 148m profit last year, SAS's profit development has not been satisfactory for some time. Its margin (operating profit in terms of sales) dropped from 8.7 per cent to 6.3 per cent last year and the earnings shown have been boosted by capital profits from aircraft sales.

Over the past 10 years SAS has probably "earned" some Skr 300m or roughly one-third of its total profit during the period from selling used aircraft. Its cost-calculated depreciation needs are considerably higher than that shown in the profit and loss account and to meet future investments in new aircraft earnings should be at least double those recorded last year.

SAS's home base is one of the highest cost areas in the world. The airline is frequently blamed for exploiting its dominant position in Scandinavia to charge some of the world's stiffer ticket prices. It retorts that not only does it have among the world's highest labour costs, it consequently has to pay the heaviest landing fees.

On its 1978-79 accounts "government charges" took Skr 572m or 9 per cent of turnover; this year the ratio is expected to be closer to 10 per cent. A landing and take-off by a Boeing 747 at Arlanda airport, Stockholm, costs Skr 27,300; at Miami the aircraft would pay the equivalent of Skr 1,700 and in Los Angeles Skr 3,360.

So how is Munkberg to restore SAS profits? By using his aircraft and personnel better; by finding ways of reducing maintenance costs, for instance, through the pooling arrangement which SAS already operates with KLM, Swissair and UTA; and by selling off loss-making operations such as Vingresor's British charter business.

Munkberg has a reserved attitude towards low-price fares. SAS did well out of the cheaper tickets introduced for off-peak flights on domestic routes but Munkberg feels that airlines have yet to find the right "mix" between cheap and regular fares. He also has reservations about the EEC Commission's wish to introduce greater competition in airline services.

But for the longer term Munkberg sets his faith on the reshaping of the SAS group into profit centres. Most of its smaller operations—the computer service, the tax-free airport shops—are already operating as profit centres, as is the fast growing catering and hotel business, but from October

Munkberg wants to break down the group into the following seven divisions:

- airline engines and maintenance with each workshop eventually becoming a profit centre in its own right;
- airline operations, covering the air crews and cabin staff;
- airline commercial, covering all SAS routes which, in the first stage, will be sub-divided into seven route areas, each working as a profit centre;
- internal services, such as the computer network;
- catering and hotels, which already operates separately and contributes substantially to group profits;

● tourism and travel, incorporating as separate profit centres the travel agency, Nyman and Schultz, and the charter travel companies, Vingresor and Globetrotter;

- charter services, providing aircraft for charter airlines, such as Scanair and Transair.

The airline commercial division will be subdivided into the following route areas: Europe (including the Middle East), which will be the biggest area; Western hemisphere, covering the North Atlantic and South American routes; Eastern hemisphere, taking in the Far East routes and Africa; Scandinavia; domestic Sweden; domestic Norway, and domestic Denmark.

An interesting factor in Munkberg's scheme is that it happens to coincide with a period when a large number of SAS's middle managers are reaching retiring age. Thus, a generation of younger managers will be taking over jobs with enlarged responsibilities; the

psychological boost could be significant.

Separate profit targets will be set for each division and route area. It will be difficult, for instance, to define goals for the "airline operations" division which covers air and cabin crews. SAS sells pilot services and also has a training school which charges fees but the establishment of this division probably has more of a prestige value.

From the airline commercial operation, however, Munkberg would eventually like to get a return of 20 per cent on invested capital. This, he admits, is more than any European airline has recently been earning. On this year's estimated Skr 6.5bn turnover Munkberg would be looking for a pre-tax profit of around Skr 325m or 5 per cent.

In the present state of the aviation business this is a most ambitious target. Realistically, Munkberg says, he will probably set a profit target for the airline commercial division for the first year of "around 2 per cent and build on that."

At present—ignoring the effect of the May strikes—SAS is earning money on its European, Scandinavian and domestic operations and making losses on the North Atlantic and Far East routes. The most urgent requirement is to get the North Atlantic business into the black. Munkberg's "personal target" is to achieve this in three years.

Dropped routes

This summer SAS has dropped routes to Montreal, for example. It is operating more direct flights: for instance non-stop from Copenhagen to Seattle and Los Angeles instead of Copenhagen - Seattle - Los Angeles.

Over the Atlantic SAS is being challenged by Northwest Orient, which opened up cheap, direct flights to Scandinavia after Pan Am had abandoned the route. SAS estimates that Northwest has acquired about 20 per cent of the market but has been losing money and will fly fewer flights a week this winter than it originally intended.

Northwest has lower overheads, so SAS must compete with a higher cabin factor, have to change their habits.

But, he argues, in seeking to promote consumer interests and to introduce more competition into European civil aviation the EEC Commission should opt for "forms of price differentiation which will boost cabin factors" rather than allow cheap-flight airline operators to "pick out strawberry patches such as the Copenhagen-London route and make money on them while we have to invest billions of kroner in aircraft and organisation to run whole systems."

SAS has successfully introduced cheap rates for passengers and students on off-peak flights on its Scandinavian routes and has been pioneering similar schemes within Europe through bilateral arrangements with other airlines.

"I am not against competition but we must see the issue as one of helping people to travel. We have not yet found the right method but the idea must be for the airlines to cover more consumers by carrying tourists, pensioners and students at special times," Munkberg says.

But to meet the colder winds now blowing on his own airline Munkberg is banking on a slimming programme and a devolution of responsibility for making profit to middle managers.

PRESS

Engineering contracts to the oil, gas, chemical, process and power-generation industries

PRESS

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£9½m roads in Nigeria

AN associate company of Motherwell, Niger Construction, has been awarded contracts for the construction of three roads involving a total length of 60 miles in Nigeria. Value of the contract is £9m.

One of the roads is for the Federal Ministry of Works in Imo State and the other two are for the Rivers State Government.

Work has started on all three roads and completion is due in July, 1981.

£2m awards to Gilbert and Hill

CONTRACTS WORTH a total of £2m have been awarded to Gilbert Ash Scotland by Allianz Assurance Company and The Boots Company.

For the former, Gilbert Ash is to undertake the restoration of offices and construct a six-storey office block in George Street, Edinburgh, under an award worth £1.75m. Work is expected to be completed by early 1982. Architects are Robert Hurd and Partners.

The work for Boots is to be carried out in Motherwell and Dumbarton. In Motherwell an extension to an existing store is being fitted out while in Dumbarton a new Boots store is also being fitted out. The architect is J. P. Grant.

£5m task for Higgs and Hill

DEVELOPMENT of a £5m five-storey office complex and seven industrial units at Vauxhall Cross, London, is being carried out by a wholly owned subsidiary of Regional Properties which has appointed Higgs and Hill Building as management contractor.

This is due for completion in September, 1981. Architect is GMW Partnership, surveyor Mercer and Miller, consulting engineer J. Farquharson Partnership and M and E consultant Kenneth Fowler and Partners.

More work to Douglas

RECENT AWARDS to R.M. Douglas Construction are worth over £5m and include a major project for the English Industrial Estates Corporation (£1.365m) for advance factories at Airport Industrial Estate, Kenton, Newcastle-upon-Tyne.

A telephone engineering centre at Telford, for the Wales and the Marches Telecommunications Board, is valued at £900,000. Work has started here and the contract period is 78 weeks.

An award for about £1m from the Welsh Development Agency for advance factories at Rassau.

£1m job for Bovis

A NEW STORE for the Boots Company in Newport, Isle of Wight, has now started under a contract worth about £1m awarded to Bovis Construction.

Designed to blend in with existing buildings in the area, the two-storey building will be flanked by shops on either side (including an existing Boots store).

Building and Civil Engineering

£4m for Marshall

PROPERTY DEVELOPMENT and construction company, Marshall CDP Group, has won contracts totalling over £4m.

Construction division has won eight new contracts, six of which are for industrial and commercial buildings in West Yorkshire. At Castleford, a DIY store and garden centre (at almost £1m) is being constructed for Macgav; factory development at the Aireley Industrial Estate at Elland for English Industrial Estates has just commenced; phase 1 of factory additions at West Vale near Halifax is for Bondina; and a new data processing building at Bradford is for Ellis and Everard Chemicals.

Whitehall Estates has placed an order for the design and build of eight specialist industrial warehouse units at Whitehill Road, Leeds, while a similar industrial development is being carried out in Elland.

Under a £3.6m contract awarded to Farrow Construction (part of Lovell) the company will build a seven-storey L-shaped office block at Hounslow, Middx, for developer County and District Properties. Structure will include an in situ reinforced concrete frame and raft foundations

Norwest Holst wins £8m

on the new industrial estate there for Commercial Projects. A further £900,000 has been won in Lancashire and consists of a £4m DIY supermarket for Marley Home Care at Burnley, and design and build of industrial and warehousing units at Oldham Road, Rochdale for Goring Estates.

First major contract is worth £4.3m and is for the construction of a new factory, offices and associated external works at Huyton Industrial Estate, Merseyside, for Lucas Aerospace.

Newson Joinery, the purpose made joinery division based at Elland, is currently involved with Trust House Forte on the erection and fitting out of Little Chef restaurants throughout the country, and also working now on sites at Liverpool, Norwich, Grantham, Farnsfield and Oxford.

Finally, Portland Mechanical Services from Glossop has added almost a £1m worth to the order for work at Swindon. A three-storey office block will be built here for Intel, and other contracts include work at Crewe and Rolls-Royce and at Denton for Oldham Batteries.

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£5m road job for Mowlem

BEING BUILT to reduce the heavy congestion in Royston where the A505, linking the M1, AIM and A11, intersects with the A10 and A14 (from Huntingdon), is a 25.17m by-pass awarded to John Mowlem and Co. by Hertfordshire County Council.

This will be four miles long and run in an arc round the north side of Royston. It will be mainly dual carriageway and include a bridge over the BR line to Cambridge; a railway underbridge (being carried out

by BR under a separate contract); and three roundabouts:

with the A505 at the western end of the by-pass and at the intersections with the A14 and A10.

The by-pass will be of flexible construction (asphalt surface over dry lean mix concrete base on compacted gravel and chalk).

The rail bridge will be of reinforced concrete abutments with precast, pre-stressed concrete deck beams. To minimise disruption to rail services, construction of the bridges will involve some night work.

To overcome this the contractor, Skanska Cementgiuteriet, decided to lay a membrane of 136 grammes/sq metre "Typar" spunbonded polypropylene sheet over the entire area. On top was spread a 50 cm layer of 0.150 mm load bearer and 5 cm of bitumen stabilised gravel.

The result at Bajlands Kile is an area of drained and well stabilised subsoil presenting good conditions for development of the site. Skanska Cementgiuteriet were also able to realise savings through reduced materials, transport and labour costs by compared with conventional sealing and reinforcement materials.

Company constructed four

sugar silos here in the early 1960s and, with the inclusion of the current work, will have built 40 silos for the corporation at various locations since 1955.

Each silo will be 40 metres

high with a diameter of 20 metres and construction will be slipformed prestressed concrete with roofing of structural steel-work.

Laing builds sugar silos

UNDER A design and construct contract worth about £1.2m, awarded to the civil engineering division of John Laing Construction by British Sugar Corporation, the company has started on the construction of two 10,000 tonne sugar silos and associated work at Canteley, near Norwich.

Company constructed four

Stabilising poor soils

STABILISING a wet subsoil during the construction of one of Europe's largest pleasure boat harbours has been overcome through the use of a textile membrane.

ITALY'S REGIONS II

Small pacemakers rejuvenate industrial heart



Piedmont
Lombardy
Veneto

THE NORTH of Italy has traditionally been the country's industrial heartland, contributing well over half of industrial output and most of its exports. The regions of Piedmont, Lombardy and Liguria form what has become known as Italy's "industrial triangle," with Turin the home of the giant Fiat car conglomerate. Milan, the country's main banking and financial centre, and Genoa, the third tip of the triangle, acting as the area's port and natural export outlet.

But this triangle has now stretched along the fertile and

agriculturally rich Po Valley into the Veneto, which has seen during the last two decades a spectacular growth of small and medium-sized industries—in inter-related and inter-dependent sectors—considered today as perhaps the most vital and profitable part of the country's economic structure. This intricate web of small and medium-sized concerns, which have grown under the umbrella of the large enterprises centred in the northern regions, has economic difficulties of the country at large.

In sharp contrast to the

South—or what is usually known as the Mezzogiorno in Italy—the northern regions are steeped essentially in a European rather than Mediterranean tradition. In a sense this has always given northerners a sense of superiority over the rest of the country. This is supported by the fact that unemployment is well below the national average, and in some places virtually non-existent, while incomes are well above the average. In turn the North has acted as a driving force in Italy's rapid industrial transformation during the past 35

years, serving as a magnet for emigrants from the depressed South and the base for the country's "economic miracle" of the 1960s.

Today that "miracle" has pattered out. After the first energy crisis in 1973, which hit Italy only a few years later, the process of re-adjustment has been a painful one even in the North. With the second energy crisis, the large enterprises in the area are facing even greater difficulties. Fiat, for example, has warned that its very future is in jeopardy, while the sale of the impressive skyscraper-like headquarters in Milan of the Pirelli tyre and cable group is a visible sign of the harder times which have hit the traditional symbols of the North's wealth.

The main cities have outgrown Fiat. The concentration of industry in the area has made the growing recession all the more threatening. With it, and compounded by the failure to build adequate social structures during the fat years of the "miracle," other problems, some deeply disturbing, have emerged. Above all, the big migration of people from the South in search of work in the industrial centres of the North has brought with it great social weaknesses of the system like the rising crime figures of the northern cities and continuing increase in political violence.

It is significant that Milan, Turin, Genoa and Padua (in the Veneto) have become the main centres for political violence. The extreme Left-wing and Red Brigade movement, which claimed responsibility for the kidnapping and murder in 1978 of Aldo Moro, the late

Christian Democrat leader, has flourished in the undergrowth of discontent among factory workers, students and the unemployed southern emigrants.

Although the North must share some of the blame for this steady decline in the quality of life in many of its main cities by failing to provide in time the adequate structures for their development, it tends to put the blame largely on the central Government and the political parties in Rome. In broad terms the North has traditionally viewed the South's hold on Italian politics and the huge incompetent administration in Rome as incompatible with the needs of modern industrialised economy.

Campaigning

At present private industry, led by Fiat, is campaigning for an improvement in productivity and a reduction in the high level of Italian labour costs to boost the flagging competitiveness of big industry as a whole. But so far there are few indications that either the political parties or the trades unions will finally agree on a longer term recovery programme for the economy to tackle the structural weaknesses of the system like Italy's highly inflationary automatic wage indexation system and the ever-expanding public sector borrowing requirement which has effectively prevented a stable process of resource accumulation.

It would be misleading to consider the North only on the basis of the concentration of large industry in the area. Although the problems of giant groups like Fiat or the Milan-based Montedison chemicals

conglomerates have inevitably worked themselves down to the smaller and medium-sized enterprises in the area, where they have proliferated in recent years, the annual growth rate in real terms of investment has been of 4.6 per cent during the past five years compared to a national average of 3.8 per cent.

Exports now account for up to 40 per cent of total output of small and medium-sized industries in northern Italy, and although European Community countries still represent their principal export markets, these unorthodox industrialists have turned to other markets like the Middle East or the Far East in growing numbers.

As a measure of their success, it is significant that while big industry has been calling for a devaluation of the lira to support its exports, the smaller concerns have continued to remain competitive despite a domestic inflation rate double or triple that of their international rivals.

But industry is not the only important feature of the North. The area is also one of the main agricultural areas of Italy, with the long and in parts beautiful valley of the River Po accounting for nearly 15 per cent of the country's agricultural output. Unlike some parts of the depressed South, farming on the whole is efficient and mechanised and in the hills some of the best vines of Italy are produced. The North, especially along the Ligurian Riviera or on the other side along the Adriatic to Venice, is also a major tourist area—and tourism is expected to earn Italy some £8,000m in foreign exchange this year.

Paul Betts

75th financial year

On April 29, 1980 at the Ordinary General Meeting, the shareholders of Banca Toscana approved the annual report as of December 31, 1979, the 75th year from the foundation, which evidences the results achieved by the bank.

Customers' deposits	3,998 billions (+ 22.95%)
Loans to customers	1,284 billions (+ 26.88%)
Government and government guaranteed bonds	1,683 billions (+ 27.48%)
Ner profit	7,871 millions (+ 51.68%)
Capital, reserves and risks funds	215 billions (+ 30.71%)

From the annual report as of December 31, 1979

President: Martino Bardotti - Vice President: Rodolfo Brizzi - Managing Director: Carlo Zini - Directors: Paolo Barile, Ottavio Boni, Giuseppe Catturi, Siro Cocchi, Giorgio Giorgi, Giorgio Gori, Giorgio Kunz, Gianni Menghetti, Giuseppe Parenti, Ermanno Saggini, Carlo Serafini, Giancarlo Signorini, Bruno Tassi.

BOARD OF AUDITORS: President: Mario Tamini - Members: Antonio Di Meco, Enzo Tenti, Carlo Luigi Turchi, Alberto Zanni - Substitute Members: Elio Canaletti, Pilo Politi. CENTRAL MANAGEMENT is made up of: Central Manager: Fosco Bucciani - Deputy Central Managers: Domenico Coccia, Ilio Piccini, Mario Vassetti.

The banking group Monte dei Paschi di Siena, Banca Toscana, Credito Lombardo, Credito Commerciale administers deposits, as of December 31, 1979, for over 20,000 billion lire. The group's own resources total 921 billion lire.



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TRASPORTI

Feelings of Aosta towards France have fluctuated wildly—from the downright Francophobia encouraged by Mussolini to purify the Italian nation to the equally violent Francophilia immediately after the war, when de Gaulle sensed, Aosta might readily have cast in its lot with France. Today

cooler counsels prevail.

Paris, it is now fully realised by a profoundly independently minded people, is inherently today an infinitely more centralising force than Rome. The autonomous status of the region provides it slightly more self-determination and above all enshrines French as a language of equal treatment, on paper, with Italian. In schools, for example, the same number of hours must be devoted to the study of both languages.

However, less and less French is heard around the lower-lying valley areas. The money, the industry, much of the tourists and most new residents come from Italy proper, producing the result which Mr. Alexia Pettemps, a militant of the Union Valdostane (UV) autonomist party, describes as "colonialism in the true sense of the word."

Separatism, though, is dead. The only glimpse of it is a fading scrawl on a crag overlooking the valley proclaiming "Va Libra." For the rest, the autonomous status is generally reckoned to be the best offering. The problem is the lack rather than the excess of central direction from Rome.

Whatever the dissatisfaction with the constitutional workings of regionalism, there is no disguising the new-found prosperity of the place. It is of no matter that Aosta's major industry

try, the Cogne steelworks set up by Mussolini in the 1930s to attract "pure" Italians to populate the region, is in the same plight of the steel industry everywhere. Cogne employs 5,500 people, its debts are £200m (£105m), and revenue does little more than cover debt interest charges.

Blessing

In that sense, at least, tourism is an unqualified blessing. Any shortage of industrial jobs has been more than offset by the growth of hotels, and the demand for accommodation and other Alpine sports facilities. Last year 5m "tourist-nights" were spent in the Aosta region, and official income from the sector is put at between £250m and £300m (up to £145m). But the "unofficial" extra revenue deriving from second residences and so on, principally owned by other Italians, may be as much again—and it is no surprise that Aosta, despite its unpromising economic starting point, has a standard of living as high as that of neighbouring industrialised Piedmont.

But tourism is always a sword that cuts both ways. The main victim has been agriculture, particularly the hill-farming traditionally practised in Aosta, which has never yielded great income but which has been important to preserve the natural equilibrium of the area. Instead, erstwhile farmers have found it far more profitable to sell out their land for building purposes.

Milanese, Turinese, and Genoans are the main purchasers. But their real contribution to the local economy is slight since their second homes are occupied for at most two months a year (a month in the winter and a further month in the increasingly popular summer season).

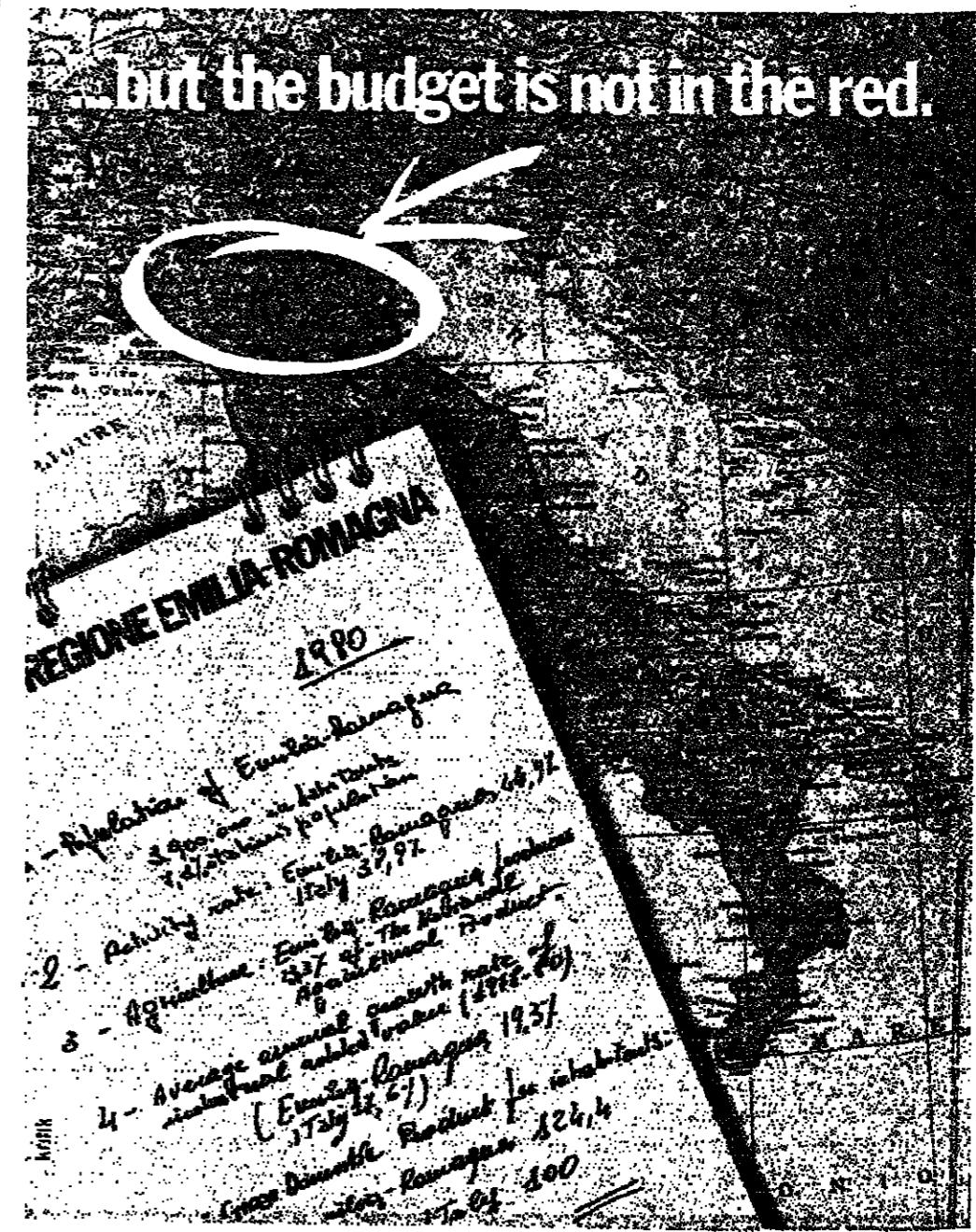
As a result the regional authorities have had to impose a virtual ban on the building of new second homes, to ensure the protection of the environment.

Meanwhile the tourist authorities (not conspicuously aided by central government) are trying to consolidate the gains by instigating a programme of improving existing hotels, restoring old villages and old houses.

The clear lesson is that the Valle d'Aosta will have to fight for itself if it is to preserve its identity in the absence of any coherent assistance from Rome 400 miles to the south. Realistically there is little chance of the region strengthening its ties with its neighbours, including French Savoy. The two are natural rivals rather than allies, both in the same market of sun and snow.

Rupert Cornwell

ADVERTISEMENT



ITALY'S REGIONS III

Huge wealth, but an unsure future

LIGURIA



city is rarely to be seen. A netto region alone, which has proliferated in terms of investment, the annual growth is 4.6 per cent during five years compared with an average of 3.9 per cent of total output, now accounts for 10 per cent of total exports.

This and the physical lack of usable land to devote to new industry have tended to suffocate the development of fresh, market-oriented, small and medium industries—the core of the emerging centres of Italian prosperity.

With a few notable exceptions (of which more later), the Ligurian economy comprises essentially old industries in trouble, like steel and the crisis-torn shipbuilding sector, as well as the traditional services that sprung up with the growth of the port—freight, insurance, and the like. All were knitted together in a reassuring fabric of a few great families and a powerful conservative Church establishment.

None the less, Genoa remains the prisoner of its divisions, on the cultural abyss which has marked its politics. On the one hand, there remains a working class in the old sense of the term, dominated by the Communist Party (PCI) and by old-fashioned militancy. Genoa was one of the cities where 19th-century Italian Socialism took root, and it often seems that thinking has changed little since.

Frontline

Genoese Communism has never adjusted easily to the flirtation with the Right of the Rome PCI leadership, or to the doctrine of the "historic compromise". In 1967 it took to the streets to protest at the transfer to Trieste of the headquarters of Italcenter, the publicly owned shipbuilding group. This year its workforce has been in the forefront of agitation against the Government's latest economic deflationary package.

Today Sig. Costa is dead, Sig. Taviani is only a Christian Democrat senator of modest significance, while the Cardinal's grip on Genoese life is weakening. Indeed, although his is still perceived by some as the heavy hand shaping the city's affairs, he reaches next year the retirement age of 75 laid down by Pope Paul VI. The Christian Democrat Establishment, which ruled the city in the first five-year regional administration between 1970-75, is rudderless.

Most important of all, this lack of a "city boss" with real clout in Rome has diminished the favours bestowed on Genoa by the capital's bureaucracies.

Since 1975 Liguria's regional administration has been a "Red" one of Communists and Socialists. Albeit unspectacular, it is felt by neutral observers in the city to have been a big improvement on its predecessor, and to have done at least enough to merit a further term. Whether it secures one will depend on the intricate political negotiations under way following the Left's loss of an overall majority last June.

You would not guess as much from the statistics: The total income of every Ligurian employed in 1978 moved narrowly ahead of that of industrial Lombardy—15.47m (\$6.56) per capita compared with 15.21m (\$6.25). Yet the reality underlying the statistics is different and depressing.

Much of this wealth reflects the influx of rich pensioners who have come to settle in the region, often from Milan and Turin, thus making permanent the annual summer flux of holidaymakers to the Ligurian Riviera. In Genoa itself, the deathrate is almost double the birthrate. The youthful exuberance which for better or worse marks many another big Italian

majority last June.

Its achievements so far are

in a sense negative—most notably in the absence of major scandals and in a less disorganized administration. But there are some hopeful signs for the future, including the development of an understanding between the Left-wing rulers of the municipality and region and the Genoese industrialists with their plans to modernise the port.

This process has been helped

by the growth of a new class

of technocrats who have been injected into the city with the arrival of the second wave of State industry, the highly specialised "brain centres" of groups like Ansaldi, in charge of Italy's nuclear industry, and

the clear lesson is to

do away with the

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ITALY'S REGIONS IV

Flight from the land benefits agriculture and industry



RED BELT

AS YOU drive through Umbria one prosperous, neat-looking town follows another — Narni, Todi, Spoleto, Sangemini, Assisi, Perugia. Even Terni, with its loss-making steel mill, looks like a well-ordered provincial city. Tidy fields and well-tended olive groves leave the impression that agriculture in Umbria pays.

Rich-looking villas along the newly asphalted roads and even news of the occasional kidnapping all indicate that Umbria is no longer that isolated region of wind-swept hill-top villages famous only for its mystics and saints. Only the areas around Norcia, damaged by last year's earthquake, are a reminder of what Umbria used to be — craggy Apennine country, subsistence farming and bad communications.

Umbria is a landlocked enclave between the motorways which run through the much

more prosperous Tuscany to the west and the tourist rich Adriatic coast to the east. It has no airport and no outlet to the sea. But Umbrians believe that its past isolation may have advantages. Umbria has been allowed to develop at its own pace and as a result has managed to avoid many of the mistakes made in other parts of the country.

Apart from the State-controlled steel mill at Terni and a few small chemical plants, Umbria has been careful to cultivate the small to medium-sized family firm. There are ceramics at Deruta, food and confectionery at Perugia (the region's capital), textiles, soft furnishings, pottery — almost all are home-grown companies independent of boardroom decisions taken in Turin, Milan or Rome, or even overseas.

In the past ten years industry

has been able to make the most of a labour force coming off the land. During the last decade jobs in agriculture dropped by half and although some of the migrant labour went abroad much of it was absorbed into the urban areas without the usual disastrous upheavals.

The flight from the land has also worked miracles for agriculture. Production over the decade has risen by 30 per cent — a figure well above the national average for the period.

But it is in the service industries that the big expansion is taking place. In the past ten years there has been an increase of 10,000 jobs in this sector.

Much of the growth has been provided by tourism. The number of hotel beds has risen during the decade from 8,000 to 13,000. The music festival at Spoleto, antiques at Todi, the continuing pull of St. Francis

at Assisi — all within easy reach from Rome — has meant that Umbria is now a considerable foreign currency earner.

The provincial and regional bureaucracy has also proved a major employer. It is estimated that in Umbria there is one bureaucrat for every 160 inhabitants, compared with one per 1,200 in Piedmont. The subject became such a political hot potato that a commission was formed to look into allegations of excess patronage by the ruling Communist and Socialist Parties.

Some of the commissions findings did not back up the usual image of efficient government by Left-wing coalitions but the picture that emerged was more one of muddle and lack of professionalism than of abused party patronage or corruption. This was not enough to shake the voters' faith in the Communist-Socialist formula which governs the region and even the Communist Party's fear of a strong Socialist advance proved unfounded.

The same cannot be said of the other two "Red-belt" regions — Tuscany and Emilia Romagna. While no one expects spectacular changes in either of these regions as a result of the Socialist Party advance at the elections held in June, there could now be a subtle change of emphasis.

The biggest shock to the Communist Party came in Bologna, which has always been the model to end all models of a

Communist city administration. Here the Communist mayor Sig. Renato Zangheri saw his preference votes shrink by almost half and the Party lose its absolute majority. Small parties to the Left of the PCI picked up some votes, but the main gainers were the Socialists.

Bologna has been in trouble since the explosion of student violence in 1977. The rioting took both the city and the country by surprise, mainly because student grievances were not fit into the carefully cultivated image of an ordered, efficient and contended city.

Sig. Zangheri himself took a particular beating. From being the symbol of all that was once right with the Communist Party — efficient, approachable, articulate, forward-looking — he suddenly became the symbol of all that was wrong — too open to the Right, too tainted by power, too paternalistic. The end of this love affair with the Communist Party, particularly among the young, led to the formation of an amorphous political grouping called the List of the Sun — a ragbag of intellectuals, conservatives, older people who the PCI tried to win back into the fold with open air concerts.

If there was any momentary feeling of panic after the elections in June Sig. Zangheri now appears to have regained some of his confidence. As he points out, the defection from the Communist Party in the city this year was not as large as it was at the general election. The PCI can also take comfort from

the fact that its support stood up in almost all the rest of Emilia Romagna and even in Parma, where a building scandal which threatened to taint the party's clean government image was turned to its advantage at the last moment when no evidence of corruption was produced.

There is, however, little doubt that the Socialist Party has gained a new confidence as a result of its electoral gains in Bologna. The Socialists are no longer crying for Sig. Zangheri's blood as they were in the first moments of post-electoral euphoria, but they are now free to play a more decisive role at the regional level. Just what the party will demand will depend largely on instructions from Rome.

New balance

Tuscany is also having to reckon with a new balance between Communists and Socialists. Socialist gain in Florence has shaken the confidence of the Communist mayor even though the PSI is unlikely to ask for a change for fear of upsetting relations with the PCI at the regional level; or perhaps the socialists would just prefer to let the Communists grapple with the city's housing and transport problems and the hordes of tourists. Although Florence is Italy's next best tourist attraction after Rome and Venice, it lacks the facilities to cope with the sort of invasion of out-of-towners that the recent Medici exhibition produced.

At the regional level the Left-wing administration has the usual mix of finance and health care problems to deal with. Tuscany claims to be the most efficient region in Italy at allocating Government funds. Whereas in some regions as 30 per cent of Government finance never reaches its target, or does so only after considerable delays, Tuscany claims that only 3 per cent of its Government allocation is sitting idly in its corners. And very well, reply the critics, but the same money is now lying unused by the city and town administrations instead.

Difficulties in organising its new health services are not unique to Tuscany either, and like most of the other regions it blames Rome for the delays and bungling. Once the envy of many other regions, the Tuscan hospital system is now suffering from chronic overcrowding. The private clinics which have sprung up as an alternative are seen as unprofessional.

But whatever the electoral shifts and administrative difficulties, the overall feeling of stability, order and prosperity remains in the Red-belt regions. The problems there seem minor compared with those elsewhere — or perhaps they just seem so because they are tackled with a civic spirit and pragmatism that goes back well beyond the advent of the Left-wing administrations.

Mary Venturini

Astride the two Italys



LAZIO

while that of Rome remained static.

In the past Rome has always attracted people out of its hinterland. A reverse process could now be on the way as overcrowded services in the capital face the development of the smaller towns, all of which are within about 70 miles of Rome. One of the region's aims is to link this ring of cities — Latina, Frosinone, Viterbo, Rieti — with a good public transport service to and from the centre.

As far as industry is concerned the aim of the Left-wing regional government, which now looks as though it may be patched together for another term in office even though it lost votes at the June elections, is to attract investment into the neglected north of the region.

Easy credit

It has tried to do this through the formation of industrial consortia to provide infrastructure planning and development — roads, water, lighting, pollution control systems — and to encourage easy credit facilities from town councils and savings institutions. But the argument goes, and the central government is too remote, that the region is now turning into just that half-way house that was needed.

There is certainly a new feeling of optimism at the regional headquarters. Perhaps it is because the massive concrete and glass headquarters in the Mussolini-built suburb of Eur will finally group the regional offices together under one roof for the first time. Perhaps it is because the new Rome underground is now running efficiently after a decade of frustrations and delays. Perhaps it is because the reorganisation of the health service has gone much more smoothly than anyone dared hope. Whatever the reasons there is a positive feeling that the regional government is starting to make a difference to the development of Lazio.

One of the region's biggest headaches but perhaps also one of its biggest assets has been Rome itself. In the past it has acted as a magnet attracting people, jobs, housing, investment and tourists away from the rest of the region. But it has also acted as a sort of safety valve providing employment, hospitals, transport and education for an area that might otherwise have become little more than a transit zone between Italy's prosperous North and its underdeveloped South.

Lazio in fact has become a sort of dividing line between the two Italys. Some of the region's worst problems have been caused by the unfortunate piece of central government planning which effectively divided Lazio into two. Lazio to the South of Rome qualifies for the Government's development grants for the industrialisation of the South. Lazio, north of Rome, apart from an enclave around the town of Rieti, does not qualify.

This division has had obvious consequences. Driving south of Rome through what were once the Pontine marshes, mile after mile of light industry meets the eye. Driving north of Viterbo, there is hardly a factory or an office block to mar the beautiful rolling countryside. The region's main task therefore has been to bring together the three Lazio — Rome and the southern and northern parts of the region.

But if Lazio often finds itself at the whim of faceless central planners or distant boardrooms, it is also true that national plans can be upset by regional or even town council decisions.

One of the best recent examples of this is the court injunctions on the construction of the nuclear power station at Montalto di Castro in the northern Lazio province of Viterbo. Local opposition organised by ecologists has now forced the region — once in favour of the development — to come out against the construction until further proof is to the safety of the site can be produced. The central government has planned considerable hopes on Montalto because it may be the only one of the five nuclear power stations now planned which has any chance of becoming operational in the 1980s.

It is, however, the service industries which are the main employer in Lazio. Most of the jobs are either in commerce, tourism, welfare services, transport or the national government. These are particularly difficult to locate outside Rome. It is no easy task, for instance, to prise foreign tourists out of the Eternal City even though its own inhabitants know that Frascati, Tarquinia, Subiaco, Viterbo and Tivoli have much to offer.

Decentralising the health services out of Rome has also been a mammoth undertaking.

There is a sort of fixation,

especially among Italians living south of the capital, that Rome has the ultimate to offer in the way of medical treatment

for even the most common complaints.

One look at Rome's

hospitals is enough to see that this is not the case, particularly now that small but well-equipped and staffed hospitals are springing up not only in the most unlikely parts of Lazio but also throughout the rest of the south.

The region, which is now directly responsible for the health services, is developing facilities to encourage as much local out-patient treatment as possible — day-care centres, laboratory services, remedial and geriatric units — in order to relieve the congestion in the Rome hospitals. Up to now these have had to provide almost all the ancillary health care services. This means that both beds and personnel have been taken away from the more seriously ill.

The success or otherwise of these projects will depend largely, however, on financing from the central government.

As past debts to hospitals incurred under the previous health care system have not been paid the regionally controlled scheme is at an immediate disadvantage.

About 90 per cent of Lazio's budget — which totals £3,000m this year compared with £3,62bn only five years ago — is in fact already determined by national law controlling such things as public housing, welfare services and education.

This leaves the region with little real independence from the central government. Even so, the regional government of Lazio has found that its freedom to spend the available money where and when it sees fit can make a considerable difference to the overall development of the territory under its control.

Mary Venturini

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ITALY'S REGIONS V

Little worlds of their own

THE ISLANDS

Sardinia
Sicily

At regional level the administration has the problems of finance and any claims to be the only region in Italy at Government funds. Some regions, however, reaches its delays. Tuscany, only 3 per cent of its coffers. The money is now being repaid by the critics, but the city and towns instead.

In organising its services are not Tuscany either, and Rome for the other regions. Once the envy of regions, the Tuscan system is now suffering from overrunning. The finances which have been an alternative are, however, the electoral administrative side - the overall feeling of order and prosperity of the Red belt regions there seem more with those elsewhere. They are tackled with spirit and pragmatism well beyond the Left-wing.

Mary Venturi

IT IS dangerously tempting to lump the islands of Sicily and Sardinia together, with little discrimination, whenever one writes on the Italian regions. Both islands are poor and embody most of the ills of the Italian South. Both were granted a special more autonomous regional status in 1948, and were combined last year into the fifth giant Italian "Euro-constituency" for the first direct election to Strasbourg.

Cagliari in Sardinia and Palermo in Sicily are geographically closer to Africa than to Rome, and inhabitants of both islands talk about the "Continent" when they travel to the Italian mainland. There, both Sicily and Sardinia are interchangeably accused as having given little to Italy except violent crime; in the case of the first, the Mafia, in the case of the second, the "Anonima Sequestri" or "kidnaps incorporated".

Yet such similarities are superficial and in some respects misleading. In a sense the two islands are the opposite ends

of the Italian social spectrum.

The German writer Goethe was not the only foreigner who has come to see Sicily as the most perfect, indeed exaggerated, distillation of the vices and virtues of the country (and generally of its vices). Sardinia, on the other hand, often seems hardly to be part of Italy at all. Geographically far more remote than Sicily, it has been on the sidelines of the great events and movements which have shaped the mainland - always a potential colony, but for long periods unattractive enough for would-be colonisers to leave alone. Even its incorporation into the modern Italian State has not basically changed that rule.

Lipservice to the difficulties of Sardinia has always been paid by the central government. Extravagant promises of financial aid have never been lacking - nor even the theoretical means to fulfil them. On top of credits from the Cassa per il Mezzogiorno (the Government development agency for the South), the Government launched a *piano di rinascita*, or plan of rebirth, for Sardinia, making available an extra £1.000m (£220m) of special credits to aid the development of the island.

Predators

Inevitably such largesse tends to attract predators, and so it proved. Previously, as one Sardinian politician put it last year, the island "nobody's territory". But in the late 1960s, tempted by the prospect of cheap funds and an expanding world petrochemicals market, Sig. Nino Rovelli, the founder of the Società Italiana Resine (SIR) chemicals group, set out to turn Sardinia into his own industrial colony.

He swiftly attracted the epithet of "ricercere" (viceroy). Cagliari soccer team was bankrolled by Rovelli and even won the league in 1970, local papers were founded by him and chemical plants of SIR soon dotted the island. At its height the industry employed 20,000 - making it easily the largest source of employment on the island. Agriculture was neglected; mining, the other traditional occupation of Sardinia, was ignored in favour of the petrochemical god.

Today the wheel has turned full circle. SIR is in ruins, and last month its local management threatened to close every one of the Sardinian plants on the grounds that the company no longer could buy raw materials.

As the politicians in Rome wrangle endlessly over how (or whether) to rescue SIR, Sardinia's agony intensifies.

Sardinians are being forced to relearn the lessons of history - that fate is rarely kind to them and that life is more problematic elsewhere. Half-a-million Sardinians have emigrated, and of the remaining 1.5m over 80,000 were unemployed by the warning of the chemical closures. Sullen resignation is the keynote, not eased by the flaunted holiday encampments of the rich on the Costa Smeralda or the presence of a U.S. nuclear submarine base at nearby La Maddalena Island.

In some respects, though, the island in large measure a symbol of the ineptitude of central government - and a magnification of its defects. Clientelism and patronage, those cornerstones of the Italian way of politics, reach their most prodigious level in Sicily. Indeed, it has become fashionable to talk of the "Sicilianisation" of government in Italy as the latter's shortcomings have become more obvious.

In many respects the island can be divided into two. The east is comparatively industrialised, prosperous and open; Catania is the capital of this region within a region. To the North stretches the tourist coast par excellence, through Acireale and Taormina up to Messina opposite the Calabrian

has mostly been spared that threat. A population overwhelmed by the old, the unemployed and public servants is unlikely to rise up against Rome, ultimately the only, no matter how imperfect, bene factor it has.

Last year under 5 per cent of the electorate voted for the separatists. In the wild mountainous centre, the true soul of the island, such ideas are of scant relevance as the notion that petrochemicals would put right centuries of neglect in a single decade.

Crossroads

But if Sardinia suffers from a shortage of history, Sicily's problem is the opposite. Three times larger by population than Sardinia, for thousands of years it has been the crossroads of Europe. Greeks, Romans, Arabs, Normans and Bourbons were all there before the Italians. It possesses astonishing natural beauty, ancient ruins galore and some of the most fertile land in Italy.

Yet like Sardinia it too is a symbol of the ineptitude of central government - and a magnification of its defects. Clientelism and patronage, those cornerstones of the Italian way of politics, reach their most prodigious level in Sicily. Indeed, it has become fashionable to talk of the "Sicilianisation" of government in Italy as the latter's shortcomings have become more obvious.

All these problems increase as one moves westward across the island. It is the western half of Sicily where the Mafia operates: the line traditionally drawn as running directly north from Agrigento. Palermo, the regional and historic capital of Sicily, lies to the west of this line and justly so.

Whatever its extraordinary appeal to the visitor, evident in the jumble of cultures and the semi-tropical feel of the city, Palermo's main claim to fame today is the Mafia. The fact that the Mafia is the Italian way of organisation pressed to its absolute extreme is another argument to back the thesis that Sicily is Italy gone mad.

The city has one of the highest murder rates in Italy. Within the last 12 months top-ranking police officers, magistrates and the highly esteemed Christian Democrat regional president Sig. Pierantonio Matarrella have been assassinated almost certainly by Mafia killers. So strong is the organisation's grip, and so untypical of the ordinary social difficulties of Italy is the society in which it operates, that the terrorists of Left and Right who flourished on the mainland never took root there.

Palermo has some of the worst building speculation in Italy. Parts of it, even in the historical centre, are scarred everywhere by unfinished or unrepaired buildings, outward symbols of hidden power struggles. Land has always been the most prized asset in Sicily, and the construction industry is a central wheel in Mafia operations. So are drugs - and so too, alas, are some local politicians. But as the killing prove, to root out the ill seems to be an impossible task.

R.C.

The South

The nation's Achilles heel

OF ALL the problems successive Italian governments have had to tackle undoubtedly the biggest has been the enormous rift between the rich North of the country and the depressed South, or, as the latter is better known in Italy, the "Mezzogiorno d'Italia". Despite huge efforts to develop and industrialise the South, the gap between the two parts of Italy has continued to grow. And once again the new Centre-Left Government of Sig. Francesco Cossiga is committed to a broad economic and social policy to narrow this gulf and promote a programme of development for one of the most distressed areas in the European Community.

Three decades of Government development projects have done little to raise overall living standards in an area of some 20m people and more than 1m unemployed which remains Italy's economic and social Achilles heel. In many respects the situation in the South has got steadily worse. Average incomes are still just over 50

per cent of the national average, while in Calabria, the country's poorest region at the very tip of the peninsula, they drop to 40 per cent.

Wastage, corruption, organised crime and bureaucratic inefficiency, have combined to compete against the South, together with the areas often archaic social structures and attitudes. The Mafia is not a cliche but a reality which has infiltrated in all aspects of economic and social life of the poorest areas. If in the past Southerners emigrated northwards to jobs in Piedmont or Lombardy or beyond the Italian border to Germany, France or Switzerland, the slowdown of economic activity in northern Italy and other industrialised countries has increasingly reversed the trend.

The mood in cities like Naples or Reggio Calabria is one of increasing discontent as expectations prove fulfilled. In the case of Naples, Italy's third largest city, nearly 10 per cent of its 1.5m inhabitants are unemployed and eke out a hand-to-mouth existence in crowded unsavoury streets. It is thus not surprising that Naples has become at times a focal point for angry demonstrations by the unemployed.

Equally significant was the appeal by the city's mayor to the authorities not to interfere with the flourishing contraband cigarette business which employs directly and indirectly nearly 40,000 Neapolitans. At least they have the impression of doing a job," Sig. Maurizio Valenzi, the mayor, remarked at the time.

The growing crisis of Italy's State industries has further compounded the problems of the South. The dire difficulties of the country's largely State-controlled chemical and steel industries, with plants concentrated in the South, threatens

more unemployment. Ironically, these were the industries, together with telecommunications, on which Italian planners based the gradual industrialisation of the South. But they created what have now become

known as "Italy's cathedrals in the desert", vast capital-intensive projects which have in large measure failed to establish the necessary base for the gradual industrial transformation of the Mezzogiorno.

But development policy for the South is now based on a programme centred on agriculture, small and medium-sized industry and tourism. In the case of agriculture there are proposals to improve irrigation, to promote a more efficient commercialisation of southern agricultural products with the aid by a more favourable community agricultural policy for Mediterranean countries, to introduce a programme of agroforestation in the deep South, and to set up food processing industries to boost the Mezzogiorno's agricultural production.

Indeed, in some areas this has already happened with some success, especially in the regions along the Adriatic coast. It is also beginning to happen in more critical areas like Naples and even in Calabria. But the obstacles remain daunting. In particular, there continues to be considerable reluctance on the part of domestic industry to invest in the South despite all the support in the form of subsidised credit and tax facilities. And although in the past some \$3bn have been invested in the South by more than 200 foreign companies, foreign investment since the mid-1970s has declined steadily.

Daunting

But renewed attempts are being made to attract domestic and foreign investment to the South. At the same time, the future of the Mezzogiorno is not entirely hopeless because the area offers a ready workforce and a potentially attractive consumer market. Numerous new subsidised credit facilities are being offered for projects which, co-ordinated with the local authorities, could help in the design of a less spectacular but more rational longer term development programme. Indeed the Government has now set up specialised agencies like INSUD or FIMI to promote economic expansion through equity participation or leasing agreements.

Along with this, the Govern-

ment is proposing to construct substantial new infrastructures to provide the South with the necessary instruments to attract private domestic and foreign investors. Indeed Government planners point out that the Mezzogiorno is strategically located within easy reach of Middle East oil-producing nations, and with natural shipping outlets. To this end shipping facilities are being developed, as well as other major communication projects including a proposal to build a bridge across the Straits of Messina linking Sicily to the mainland and the construction of an airport at Lamezia which could eventually become a staging post for intercontinental air traffic.

But development policy for the South is now based on a programme centred on agriculture, small and medium-sized industry and tourism. In the case of agriculture there are proposals to improve irrigation, to promote a more efficient commercialisation of southern agricultural products with the aid by a more favourable community agricultural policy for Mediterranean countries, to introduce a programme of agroforestation in the deep South, and to set up food processing industries to boost the Mezzogiorno's agricultural production.

As regards tourism, the basis for the development of the industry in the South is already there. The Mezzogiorno offers an extraordinary grouping of resources for the tourist industry. It is an area of great beauty and variety with traditional tourist settlements born during the last century ranging from Capri to Sorrento, from Amalfi to Taormina in Sicily. But apart from these traditional watering holes, there are still many unexploited parts - isolated beaches, small villages in the mountains and hillsides. They are becoming more accessible as a result of the construction of motorways and other infrastructures which have gradually broken down the Mezzogiorno's centuries-old isolation.

The approach being promoted by both the national and regional authorities is based on the fundamental principle that tourism should form part of the broad economic growth programme for the southern regions of Italy. It should be complementary to agriculture in that it should induce and increase demand for natural and semi-processed farm products from the area. It would thus generate much sought after foreign exchange and through a construction programme of essential services and infrastructure it would create much needed employment.

Paul Betts

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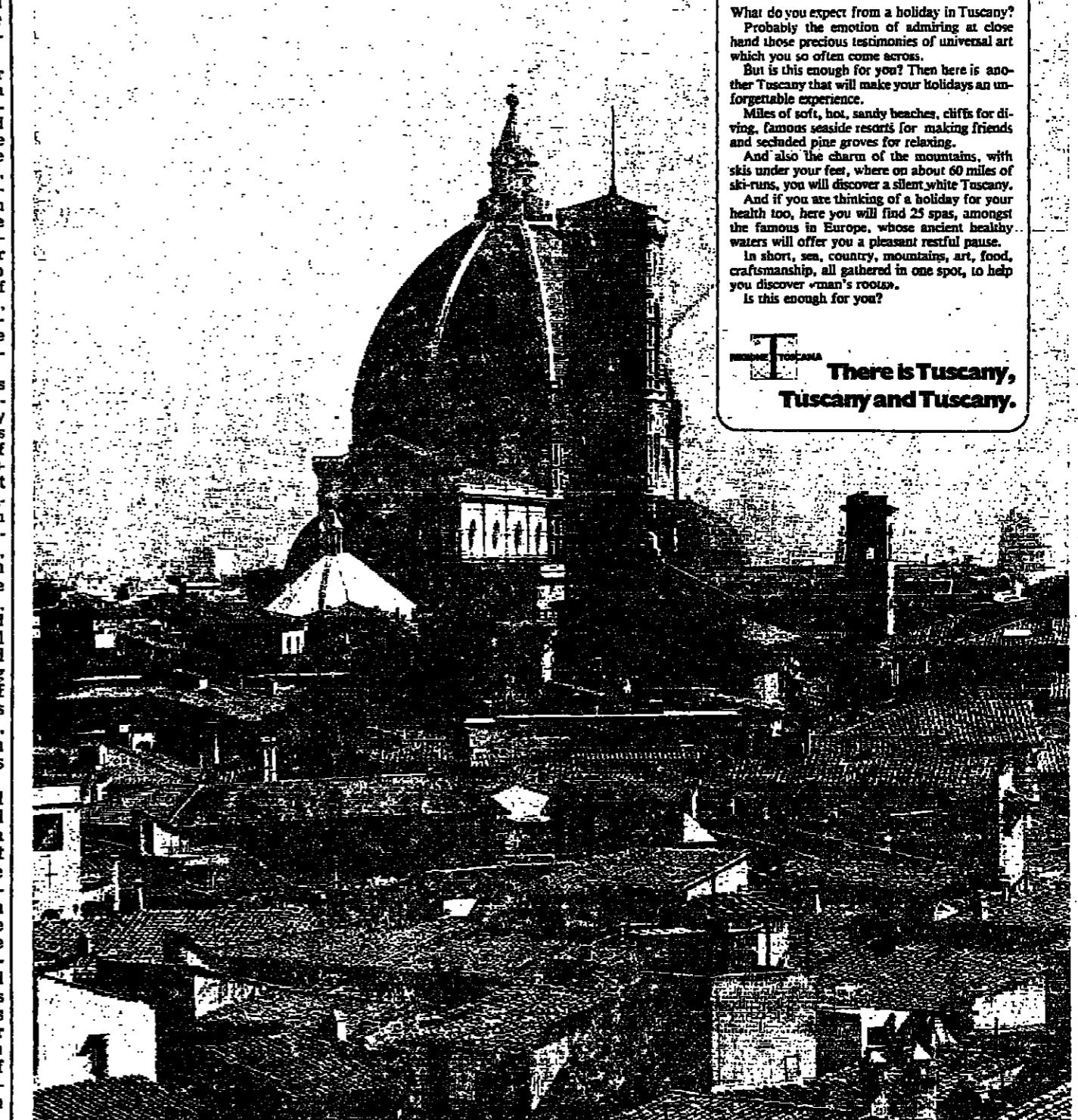
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FINANCIAL TIMES
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Monday August 4 1980

Standing up to the left

IT MAY not be quite true that the Labour Party is "facing the gravest crisis in its history — graver even than the crisis of 1931," as Dr. David Owen, Mr. William Rodgers and Mrs. Shirley Williams asserted in their joint statement last week. But that there is a crisis of a kind there can be no doubt. It has been apparent since the party lost the general election last year. It has intensified this summer and is likely to continue at least until the party conference in October, and perhaps beyond.

Attractive

One of the signs that there is a crisis is the very fact that Dr. Owen, Mr. Rodgers and Mrs. Williams should have chosen to make their statement. They are all able and attractive figures who could expect to have a future in the mainstream of British politics. Dr. Owen is one of the brightest members of either front bench. Mr. Rodgers was an effective Minister and is a skilful political operator. Mrs. Williams in particular, with her appeal in the country, ought to be a major asset to any political party. Their views command respect.

Their statement is a summary of what many people in the past would have assumed that the Labour Party stood for: the mixed economy, internationalism in foreign affairs and democracy at home. That was the party of Attlee, Gaitskell and despite the slump in his reputation, Sir Harold Wilson. It is the way Mr. James Callaghan, the present leader, leans. It is not Mrs. Williams and her colleagues who are the deviationists. Indeed on policy they have little to say that is new. Where they differ from the left is in believing that the wishes of the electorate as a whole should be taken into account. It is they who are in touch with the country.

Democracy:

The most striking fact is that they should have chosen to speak out now, at a time when Mr. Callaghan would say that the party's constitutional battles are moving towards being resolved in favour of the maintenance of the status quo. Mrs. Williams and her co-signatories have clearly seen the demand for constitutional reform for what it is.

A high award for teachers

IT IS understandable that the Prime Minister should baulk at the 13-14 per cent average pay increases awarded by the statutory arbitration procedure to about 540,000 teachers employed by local education authorities in England and Wales. The annual pay bill for these teachers for 1979-80 was recently increased by the Commission on Pay Comparability by nearly £600m: to around £3.8bn, and the Commission later admitted that of this increase, about £120m had been overpaid in error. Since the education authorities and the unions had already agreed the 1979 award after manoeuvres lasting well over a year, by the time the error was discovered, the Commission's original award was allowed to stand. But the authorities decided to subtract the overpayment from their offer for the teacher's increase due from April 1, 1980, which was also in process of negotiation.

Cash limits

Before knowing of the error, the education authorities had been offering around 13 per cent for 1980, which they claimed was as much as the cash limits on local authority spending would allow. Unless summary, further reductions were to be made in educational services and the number of teachers employed. To compensate for the commission's overpayment, this offer was reduced to about 9.5 per cent. The teachers' unions, disregarding the commission's statement that their members had received more for 1979 than was justified, continued to claim increases averaging around 20 per cent for this year. When the negotiations broke down, the pay dispute went automatically to statutory arbitration.

The result is that the tribunals established through the Advisory Conciliation and Arbitration Service have awarded the teachers a 12 per cent increase backdated to April 1, and further increases ranging between 11 and 4 per cent to be paid from September 1 in order to adjust pay differentials. In combination, these rises are estimated to average 13 to 14 per cent in terms of new money, although the tribunals acknowledge that "precise calculations are virtually impossible" in view of the

GUIDE TO THE EMPLOYMENT ACT

A second bid by the Tories to sort out the unions

THE CONSERVATIVE Party's second attempt this decade at industrial relations reform passed into law on Friday when the Employment Bill received the Royal Assent.

On the face of it, the Employment Act, 1980, is largely a series of amendments to the existing body of labour law, designed to stop what the Government sees as recent abuses of trade union power. That low-key presentation is deliberate. Ministers had their fingers badly burned with the 1971 Industrial Relations Act when they drafted a detailed framework (and set up a labour court) quite alien to British traditions.

But such is the force of some of these amendments that the trade unions say that the corpse of the old Act has been revived in the body of the new. Mr. James Prior, the Employment Secretary, has confirmed that he wants a new framework, but has been determined to proceed as slowly as he can, so as to stir as little controversy as possible.

Moreover, as the party concentrates on constitutional matters, policy drifts. The real motivation of the far left is not just to win control of the organisation, but to control it in order to introduce far left policies: protectionism, massive interventionism, unilateralism and withdrawal from Europe.

On all those issues, the impression has been given in recent months that the left has been gaining ground. It was partly to check that Mrs. Williams and her colleagues spoke out now.

Mr. Healey

There are key figures in the party who are in or way associated with the far left, yet who have not followed the Owen-Rodgers-Williams approach of declaring: "Here we stand." Mr. Eric Varley, Mr. Roy Battersby and, above all, Mr. Dennis Healey are among them. Mr. Healey is easily the most likely successor to Mr. Callaghan. In all probability, he would seek to fashion a party to which Mrs. Williams and her colleagues could happily belong; in favour of the mixed economy, pro-Europe and pro-NATO.

It is a matter of judgement whether last week's statement has made Mr. Healey's task more difficult. The signatories have concluded that the drift to the left has already gone too far to believe, as they put it, "that soft words and a little skilful evasion of the issues can paper over the cracks again." It was a brave personal stand on matters not of tactics, but of principle.

merging with other unions. This new measure implies an extension of postal balloting, already used by several large unions. But secret shop-floor ballots are also encouraged by a Lords amendment obliging employers with more than 20 workers to give a recognised union that asks for it somewhere on the firm's premises to carry out the poll. Employers who refuse such a request might have to pay compensation, awarded by an industrial tribunal to an industrial tribunal to the union.

The Government's calculation is that more secret balloting—as opposed to branch voting by show of hands—will favour the "moderate majority." Militants would stand less of a chance of becoming shop stewards or national union leaders, and strikes would happen less often. The TUC general council has already decided that unions should refuse this "poisoned

clocks." To perpetrate the jape a wagtail member fixed a large clock-face to one of the cases and throughout the day the jobbers kept the hands adjusted to the correct time. "Every member, as he passed, was struck by the appearance of the new clock and it was carefully explained to him that it was another experiment of the managers and that it was worked by electricity generated by the fan."

In the Stock Exchange trading was quiet ahead of the holiday. So quiet, in fact, that the Financial Times found room for a report entitled "The 'house' at play—how the Stock Exchange amused itself before the holidays," evidently written by one of my illustrious ancestors.

"A remarkably successful little joke was played off in the Stock Exchange yesterday upon all and sundry," our Observer wrote. The exchange had recently seen installed a rudimentary form of air conditioning, whereby hot or cold air was blown by fans through open-topped cases set into the wall. "The size and shape of these cases," he noted, "are strongly reminiscent of grandfather

bait." There may be moves at next month's Congress to make that stricter more severe and threaten unions who accept the money with suspension from the TUC.

Codes of practice (s. 3): The Employment Secretary again gets the power to issue such codes. The first two, on picketing and the closed shop, may be published tomorrow. This clause reduces the role of the Advisory, Conciliation and Arbitration Service which has TUC members and is in any case declined to help prepare the first two codes. Members of industrial tribunals and judges would use the codes in assessing cases. The picketing code will say that there should be only six pickets on a gate: the closed shop one that existing agreements should be reviewed periodically, by ballot.

There will be two months of consultation before the new codes take effect.

* * *

Statutory rights for individual workers are changed in two main respects. Protection against unfair dismissal has been modified and a woman's right to reclaim her job after taking time off to have a baby has been diminished. Both measures favour the employer, particularly the small employer.

Unfair dismissal (s. 6, 8, 15): It will be harder for a worker to prove to an industrial tribunal that he was unfairly dismissed. The tribunal will take into account the size and resources of the company when judging whether the employer was fair.

The employer will no longer have to prove that he acted reasonably: that will be judged by the tribunal. This could mean that workers will have to produce more evidence than at present that the employer was unreasonable.

There is specific exemption from the unfair dismissal rules for companies with 20 or fewer employees when the complainant has been there for less than two years. (The Bill originally sought to make this an exemption for new firms). The system of compensation awarded by industrial tribunals is changed, and the basic award can be reduced if the tribunal feels that the plaintiff was unreasonable. The minimum entitlement to two weeks' pay is abolished. Workers will have a general right to stop employers taking action short of dismissal in order to make them join a union. If a trade union held to have put pressure on the employer to take that action, the union may be liable to pay some of the compensation to the individual.

Maternity (s. 11, 12, 13): A different timetable of communication between the employee and her employer will be introduced (not before October).

More importantly, a woman can be fairly dismissed if it is not reasonably practicable for her to return to her former job and she turns down "suitable alternative employment." The small



Terry Kirk
Target of many banners on the print workers' march during the TUC Day of Action in May was the Employment Bill, enacted last week.

employer is again given a better deal. If he has five or fewer workers, he can make a case to an industrial tribunal that it was not even reasonably practicable to offer another job.

This measure provoked considerable anger in and out of Parliament. The Government bowed to the pressure by amending the Bill so as to let women take paid time off for ante-natal medical checks.

* * *

Most of the early public debate on the Bill inevitably focused on the measures to reform the collective behaviour of trade unions. It was in these areas that the Government saw public opinion being most sympathetic in the wake of the "winter of discontent" that

helped to unseat the last Labour Government. But the limitations on picketing, and the removal of historic immunities for sympathetic industrial action as well, are not the only reforms that will exercise trade unions and employers.

The "fair wages" clause (repealed by s. 19): One of Labour's most controversial enactments was to strengthen statutory minimum wages by allowing unions to go to arbitration to secure recognised terms and conditions and, in the absence of them, to demand higher sums, up to £16,000 compared with a maximum of £9,850.

New closed shops must have the support of 80 per cent of the workers involved after a secret ballot if they are to be immune from complaints by individuals that they were unfairly dismissed for refusing to join a union.

The new Act abolishes this

law (Schedule 11 of the Employment Protection Act) and

along with it the remaining parts of the 1978 Road Haulage Wages Act. For much of the time that the Bill was going through Parliament it was thought the Government might leave alone that part of Schedule 11 underpinning recognised terms and conditions, while scrapping the "general level" part. The Engineering Employers Federation and other bodies which have national agreements with unions were anxious to see these agreements supported in this way.

He may object not only to being a trade unionist per se, but also to joining a union that has a closed shop agreement. This is a considerable extension of the conscience clause. Non-unionists who refuse to join a closed shop is signed are specifically protected from dismissal.

If it is proved that a trade union has forced an employer to sack a worker for refusing to become a member, the union can be made to pay some of the compensation. The impending code of practice on closed shops referred to earlier will make it "good practice" for existing agreements to be reviewed periodically, and by ballot. But the 80 per cent majority will probably not be specified in this case.

This statute ran into trouble with the courts — notably in the Grunwick affair — although more recently ACAS has been more successful in defending its discretionary powers. From now on, recognition disputes will have to be fought out at the place of work, as they used to be.

"Coercive recruitment" (s. 18): This clause outlaws action by trade unionists to force workers at another company to belong to their union. It is aimed quite specifically at the kind of tactics alleged against the print process workers' union SLADE, which was said to have drummed advertising art-workers into the union by threatening to black them out.

A footnote repeal removes the duty of the Secretary of State to draw up a charter on Press freedom. This was Labour's solution to the parliamentary row in 1976 during which MPs demanded that closed shops in newspapers should not be allowed on the grounds that they constituted a barrier to free expression.

Picketing (s. 16): A simple if controversial measure that removes immunity from civil action from workers who picket somewhere other than their own employer's premises. Trade union officials will be allowed to join picket lines, as will sacked workers. The code of practice will say that there should be only six on a picket line.

Sympathetic industrial action (s. 17): One of the most complicated and, for the TUC, the most aggressive parts of the legislation. This clause was

unfair to dismiss a man who can prove to a tribunal that he objects to joining a union on grounds of conscience or "other deeply-held personal conviction."

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"The closed shop conscience clause is widened again

introduced late, following a decision by the Law Lords which made it clear that the lower courts had been over generous to employers in their interpretation of current law.

Broadly, section 17 aims to make trade unionists liable to prosecution if they take industrial action at too far a remove from the dispute. It limits the amount of blocking and sympathetic action that can be taken within the historic immunity from civil proceedings.

If they are to avoid fines and damages workers will have to show that any support they give to a dispute is both reasonably likely to further that aim, and also that they are interfering only with goods and services being provided to the firm in dispute.

The formulation looks like a lawyer's Utopia. Union leaders look on it as the graveyard of their right to take economic sanctions.

MEN AND MATTERS

Vintage joke

What manner of world was the Queen Mother born into those 50 years ago? Kitchener was that day directing Transvaal War operations against De Wet, allied armies were advancing on Peking and directors of the New Sunlight Incandescent Company were planning to extinguish their gas mantle business and pay themselves with £5,000 each from assets.

From the Prime Minister's viewpoint, the recommended award will be even more worrying since the local authorities are generally well short of the expected economies in educational spending on which the Government founded its Budget proposals. There is thus a powerful circumstantial case for the Government to set aside the award by introducing Orders in Parliament even though, to do so, it may need to wait until both Houses return from their summer recess.

Yet to use parliamentary procedure, to reduce the award—especially at the expense of a delay until the autumn, would put at risk the Government's attempts to improve the effectiveness of the education system by reforms of school curricula and the national examinations at 16-plus. These reforms cannot be achieved without co-operation by teachers, who are already demoralised by the cuts in educational spending, however necessary, and by the long delays in payment of their previous year's increases.

Co-operation

The Prime Minister would do well quickly to investigate the prospects of the unions' agreeing to endorse the attempts at improving the education service. In return for the Government's approval of the arbitrators' proposals, given positive evidence of co-operation by at least a significant part of the teaching profession, the Government should then pay the award in full. Otherwise, the possibility of the education service's giving a more effective service for its annual cost of £9bn, could well be lost.

there are 149 people who top that by as much as £600. In the state oil monopoly, Petrobras, there are 230 staff in a similar position, and 2,000 more who will not be getting their rise scheduled for next month because it would take them above the Presidential ceiling.

Although hardly rich men by European or U.S. standards, the bureaucrats are well paid indeed in their own society. With many hours of overtime a Brazilian bus conductor can expect to take home £80 a month, while lucky skilled factory hands can earn as much as £110.

The imposition was absolute," crowed my forerunner. So quiet, in fact, that the Financial Times found room for a report entitled "The 'house' at play—how the Stock Exchange amused itself before the holidays," evidently written by one of my illustrious ancestors.

"I was really surprised by the appearance of the device, he did not like to admit he had not been privy to the innovation." He gravely discussed its merits, explaining that some years ago a similar experiment had been made by the managers to work a clock by means of the chimney draught, but that it had been proved a failure." He was concerned that the clock did not tick, "but was at once informed by a crowd of witnesses that electric clocks did not tick and went on contended."

A messenger was then sent to bring each of the managers in turn and every one took the bait, "for not one of them would admit that he had not been consulted on such an important matter."

Stop at the top

Not so much in pique as in inflation-inspired desperation, Brazilian President Joao Figueiredo has frozen the salaries of the swelling ranks of public employees who earn more than he does. With year-on-year inflation now exceeding 104 per cent, Figueiredo has elected to stick his deflationary pin in the pay packets of senior men in state enterprises which are popularly discredited as hives of activity.

Announcing the attack on the President, who earns £1,950 a month, discloses that from the Earl of Halsbury that at the age of six, he had seen

the highlight of the always

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Coal's tough break-even target

BY MARTIN DICKSON, Energy Correspondent

THE FORTUNES of the National Coal Board can currently be likened to those of Cinderella as the clock struck midnight after becoming the belle of the energy ball and feted as the fuel of the future, it is finding life temporarily turning sour.

In the NCB's case, expanding coal demand has coincided with recession. The problem was forcefully underlined last week by Sir Derek Ezra, the NCB chairman, when presenting the board's 1980-81 results. Weak demand, he said, meant the industry faced "an extremely difficult period now and for some time ahead."

It is one of the ironies of the industry that this should be happening just when the NCB's expensive drive to improve production and productivity is at last beginning to show major results. For the first time since 1968, the NCB's deep-mined production rose in 1979-80 by nearly 4m tonnes over the previous year—to reach 108m tonnes.

Like the story of Cinderella, the NCB's tale is assured of a happy ending—eventually. As oil supplies diminish, it has become a platitude to speak of coal as a major world growth industry. The recently published World Coal Study estimated that international trade could double or treble by 2000.

But that is little immediate consolation to the NCB, which is worrying not only about recession but also the effects of the new financial target set for the industry by the Conservative Government. The NCB is expected to break even by 1983-84 without the benefit of production grants which were worth £189m last year.

The Government's policy has been widely criticised. Sir Derek says in the annual report that the NCB does not "wish to make light of the tremendous difficulties that will be involved in meeting the Government's financial objectives, which were negotiated before the onset of the recession."

More alarming spectres have been raised by Labour MPs and leaders of the National Union of Mineworkers, who see the squeeze leading to an accelerated closure programme for loss-making pits.

So why is the Government putting pressure on the NCB and how well is it likely to fare? For an answer it is useful to go back to the dark days of the 1960s, when coal really was the poor relation of an energy world still dominated by the major oil companies, the seven sisters.

With industry switching to cheap oil as a fuel, Lord Robens presided over a major rundown

of the NCB, which was starved of capital investment.

Coal's fairy godmother eventually appeared in the unlikely guise of the Organisation of Petroleum Exporting Countries, which in 1973-74 waved its wand and quadrupled the oil price. The world suddenly woke up to the beauty of coal: it was more abundant than oil and had become relatively cheap.

Britain set about expanding the industry once more, using as its blueprint the uninspiringly entitled "Plan for Coal" of 1974, which was designed to boost deep-mined production to 120m tonnes a year by 1985 through the renovation of old mines and the construction of new "super-pits" such as Selby in North Yorkshire. As it turned out, the beauty of coal was not quite what it seemed.

None of these actions contains the stuff of great controversy. What has brought the Government into the firing line is its expectation that after all the investment under the Plan for Coal the industry should stand on its own feet and start to show a genuine profit from the mid-1980s.

More specifically, the Government intends to phase out production grants to the NCB by 1983-84, although social grants (covering such things as miners' pension schemes and worth £52m in 1979-80) will remain.

It contains several other measures of financial assistance. The NCB will be allowed to defer interest payments on some capital projects until these start to show a return. This is likely to be worth £30m to £40m a year to the NCB, which last year paid out £184m in interest charges.

In a move largely reflecting inflation, the Bill also improves lump sum payments made to redundant mineworkers—for the first time since 1973—altogether with the grants made to workers transferring from old pits to long-life ones. These changes have inevitably raised union suspicions about pit closures.

The legislation also makes a modest improvement in the compensation granted to widows of men who died from pneumoconiosis, the miners' lung disease.

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Dr. David Owen, the Opposition energy spokesman, has described this part of the Bill as a "financial straitjacket" which would make the NCB look "much more closely than it might otherwise have done at uneconomic pits."

Other critics have pointed out that the Government's assistance to the coal industry is already



Sir Derek Ezra (left) visiting Kiveton Park Colliery, near Sheffield: he wants the target date put back to 1985-86.

that it is in the long-term interest of the NCB to be free of Government props; that Britain adopted the message of Venice years ago, with the Plan for Coal; and that production targets are of little use unless they are related to demand.

Both Sir Derek and Mr. Joe Gormley, the NUM leader, say the industry wants to be free of Government support. Their argument—and it is the strongest one against the Coal Industry Bill—is that Mr. Moore's timing is unrealistic, particularly in view of the recession. Sir Derek would prefer a 1985-86 break-even target.

A review of the NCB's main markets lends weight to this argument. Its most important customer is the electricity supply industry—the Central Electricity Generating Board and the South of Scotland Electricity Board—which bought 85m tonnes last year, nearly 70 per cent of NCB production.

But electricity demand is falling because of the recession—the CEBG's supply was 2.5 per cent down on a weather-corrected basis in the April-June period—and the coal burn is inevitably falling, too.

The CEBG has an understanding to take 75m tonnes a year from the NCB, provided coal prices do not rise by more than inflation, but there are now doubts whether the Electricity Board will be able to stick to the agreement.

Tight cash limits mean that the CEBG cannot afford to stockpile as much coal as the NCB would like to sell to it. The two industries are therefore likely to make a joint approach to the Government for a relaxation of the generating board's cash limit—a move which will give the first test of the Department of Energy's flexibility towards the coal industry.

The market for coking coal, used in the production of steel, looks equally gloomy. The British Steel Corporation has both cut the amount of coking coal it needs and turned to

cheap imports to supply part of this smaller market.

The NCB's sales to ESB fell from 8.5m tonnes in 1978-79 to 6.5m tonnes last year—and were kept at this level only by an expensive £22m subsidy from the NCB, in return for which ESB agreed to limit its 1980 imports to 4m tonnes.

On purely economic grounds there can be little doubt that numerous pits are simply not viable. Mr. Glynn England, the CEBG chairman, referred to this last week when he said that the price the generating board paid for coal from economic pits "should not be used to subsidise uneconomic pits elsewhere."

But there are also social factors involved and, not surprisingly, everyone within the industry is urging the Government to be flexible on financing. Mr. Moore has hinted that there may be some room for manoeuvre.

"Nobody in the energy world—the post-Ayotakah and post-1973 world—would begin to think that the last word has been said in terms of any particular energy decision," he said during his Bill's second reading debate.

It would be naive to believe that a member of a Government so concerned to avoid any hint of U-turns would start making concessions now—particularly in advance of a 35 per cent miners' wage claim. The Government has to tread the delicate path of maintaining the coal industry's morale without engendering overweening self-confidence.

Nevertheless, there remains the lingering suspicion that the 1983-84 break-even date smacks too much of Treasury influence, meshing as it does with Government's target date for a £2.7bn turnaround in the nationalised industries' external financing position.

Mr. Moore may be full of flexible intentions, but how far are his colleagues willing to compromise in the complicated trade-off between the health of the coal industry, the prevention of social tension, and monetary goals?

rigidly to its programme it is hard to see how the NCB can avoid pressure to close its most uneconomic pits, many of which are in South Wales, where deep-mining lost £60m last year.

The position could deteriorate further: the two sides have still to agree on renewing the subsidy for 1981, while Mr. Ian MacGregor, the new ESB chairman, is talking of an "examination of further retrenchment, stock reduction and economies in capital expenditure."

The NCB's domestic market is

To believe concessions will be made now would be naive

Labour MPs raise the spectre of closure for loss-making pits.

of the NCB, which was starved of capital investment.

Coal's fairy godmother eventually appeared in the unlikely guise of the Organisation of Petroleum Exporting Countries, which in 1973-74 waved its wand and quadrupled the oil price. The world suddenly woke up to the beauty of coal: it was more abundant than oil and had become relatively cheap.

Britain set about expanding the industry once more, using as its blueprint the uninspiringly entitled "Plan for Coal" of 1974, which was designed to boost deep-mined production to 120m tonnes a year by 1985 through the renovation of old mines and the construction of new "super-pits" such as Selby in North Yorkshire. As it turned out, the beauty of coal was not quite what it seemed.

None of these actions contains the stuff of great controversy. What has brought the Government into the firing line is its expectation that after all the investment under the Plan for Coal the industry should stand on its own feet and start to show a genuine profit from the mid-1980s.

More specifically, the Government intends to phase out production grants to the NCB by 1983-84, although social grants (covering such things as miners' pension schemes and worth £52m in 1979-80) will remain.

Dr. David Owen, the Opposition energy spokesman, has described this part of the Bill as a "financial straitjacket" which would make the NCB look "much more closely than it might otherwise have done at uneconomic pits."

Other critics have pointed out that the Government's assistance to the coal industry is already

Letters to the Editor

Comparisons of gas prices

From the Directors General of Chemical Industries Association and the British Paper and Board Industry Federation and the Directors of the National Federation of Clay Industries and the British Ceramic Manufacturers' Federation

Sir—As representatives of industries which together account for a major part of the energy supplied to British industry, we are greatly concerned by the attitude of Government to the present industrial energy pricing situation which applies in this country, as represented by the speech on Tuesday last by Mr. Norman Lamont, the Minister responsible for gas.

We are sure that such results of their present policies do not represent the Government's intention and we look forward to learning what urgent steps will be taken to avoid such an outcome.

Martin E. Trowbridge, Chemical Industries Association.

Robert S. Redmond, National Federation of Clay Industries.

John Adams, The British Paper and Board Industry Federation.

S. H. Jerritt, The British Ceramic Manufacturers' Federation.

c/o BPBFC, Plough Lane, E.C.4.

John Pitts, Tioxide Group, 10, Stratton Street, W1.

intensive industries or industry sectors in which gas costs are of much greater significance, we believe the average impact on industry costs is also higher than Mr. Lamont suggests and that British industry as a whole will be paying at least £200m more in 1980 for its gas supplies than its competitors would be paying in other EEC countries. Such a sum, when added to other cost penalties arising from higher electricity prices, oil excise taxes, higher interest rates etc., place a competitive burden on UK manufacturers which is large in relation to likely profits and investment levels in 1980. Such a burden can no longer be borne without extensive plant closures and redundancies, and loss of production, exports and investment.

It is not even enough that we compete on equal terms—we are to receive no protection even when our Government has done its best to handicap us out of the race. What a contrast to many other Governments who help their industries with subsidies, e.g. the U.S. on textiles with its dual oil pricing policies, and many others.

As emerging countries diversify, other industries will then fall by the wayside through inability to compete due to low labour costs. It would appear that we now have a Government that is prepared to oversee the destruction of British industry.

I have the greatest sympathy with Bowater and I applaud the support you give them. Can we now look forward to the Financial Times giving the same support to companies or industries which are also in dire straits through no fault of their own?

J. A. Wheatley, Elite Hosier Company, Hawley Road, Hinckley, Leics.

Energy costs in manufacturing

From the Chairman, Tioxide Group.

Sir—You report (July 30) the response by the Government to the claim that many United Kingdom companies are paying more for natural gas than are their competitors in other European countries. The response as reported deals with the problem in general terms and tends to dismiss the arguments of the industry as both inaccurate and unimportant.

Last year we had a bank rate imposed at a level that is almost

obscene and is being kept at

that level for purely political

reasons to force wage levels

down in the new round of

negotiations. VAT increased

from 8 per cent to 15 per cent,

which almost doubled the dif-

ferential on cheap imports (15

per cent on £4-80p, on

£8-£120, i.e. differential 60p;

8 per cent on £4-32p, on

£8-64p, i.e. differential 32p).

On these figures, assuming

import prices half ours, VAT

increase alone reduced our com-

petitive position by 28p and

other figures would be pro rata.

In addition, all other industries

have been hit by the pricing

polices of the nationalised in-

dustries on energy together with

inflation, strength of the pound

and the science clause.

Mr. Lamont suggests that

industrial gas supplies repre-

sent only a few per cent or

less of the average company's

total costs. (The same might

be said of the domestic gas bill

in relation to family income.) Quite apart from those energy

costs in my other manufac-

turing

and

revenue

and

costs

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Companies and Markets

54% rise for Close Brothers

INCREASED activity in all the main profit centres of Close Brothers enabled the merchant banking services concern to lift the taxable surplus by 54.5 per cent, from £221,540 to £342,216, in the year ended June 30, 1980.

Commercial loans and advances were substantially higher, as were Money market operations both in Close Brothers and Spry Finance. Banking profits were helped by the prevailing high interest rates.

Advisory fee income again rose, with a better spread of clients than ever before, says Mr. M. E. A. Keeling, the chairman.

Close Registrars gained several new clients, while Century Factors, an associate company acquired in October, contributed £22,969 for six months.

In his annual statement, Mr. Keeling says: "We are firmly resolved to remain small, and to continue to eschew volume for volume's sake or the writing of fine margin business."

Tax for the year took £180,488, against £18,021, leaving the net balance up from £103,519 to £161,728.

Current deposit and other accounts were £6m higher at £18m at the year-end, while loans, advances and other accounts amounted to £3.35m (£2.35m).

In June 1979 the company was bought from Consolidated Gold Fields by a consortium consisting of Safeguard Industrial Investments (20 per cent), London and Yorkshire Trust Holdings (40 per cent) and the senior executives.

SPAIN

	Avg. 1 1980	Price
High Low	%	
228 202 Banco Bilbao	228	
220 203 Banco Exterior	248	
220 200 Banco Hispano	220	
137 117 Banco Ind. Cat.	141	
175 141 Banco oMadrid	141	
282 237 Banco Santander	278	
193 159 Banco de Valencia	226	
228 208 Banco Vizcaya	226	
215 200 Banco Zaragoza	211	
108 75 Dragados	85	
63 53 Espanca Zinc	63	
40 32 Fecsa	40	
71.7 57.5 Ibercaja	61	
68.2 57.5 Iberduero	61	
120 100.7 Petróleos	117	
52 55 Petróleos	57	
115 97 Telefónica	64	
51.5 52.5 Telefónica	54	
97.5 85.2 Union Elect.	82.2	

ICGas Imperial Continental Gas Association

Cawoods well placed and financially strong

Cawoods is well placed to take advantage of an upturn in the economy although it would be imprudent to make a forecast for the current year in the light of trading conditions, says Mr. Edward Binks, the chairman.

He points out, in his annual statement, that the group has widespread interests. It is also in a strong financial position.

Turning to prospects for the divisions, Mr. Binks says trade has been only quiet so far this summer for the wholesale and retail solid fuel businesses. However, given a normal winter, trade should improve in the second half.

On the industrial side, the group sees a gradual move towards coal but with no dramatic increase in the short-term.

The effects of the recession and the continuing upward spiral of costs increased by all oil products is already showing itself in reduced demand for oil products from all sectors, particularly for fuel oil and middle distillates. It is extremely difficult to foresee any early improvement in volumes or margins, the chairman says.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at the head office or constituency offices. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

INTERIM: Rock Dame, A. A. H. Ell, and Everett, Gromo Photographic Products, Jacksons Bowes End, Owen and Robinson, Smith Stoddart.

FUTURE DATES

Anglo-International Inv. Trust Aug. 7

Auto & Wilbra Aug. 8

Bank of Scotland Sept. 23

Barclays Bank Aug. 21

Carron Aug. 7

Chairman Group Cleaners Aug. 20

Finsbury Goldsmith Industries Aug. 6

M.L. Holdings Aug. 15

Phoenix Timber Aug. 25

Stoddart

On Cawoods' North Sea oil interests, he says the market value of the group's investment in LASMO has risen to £52m, compared with the balance sheet figure of £7.73m.

Gaskell buys carpets company

Conditional agreement has been reached whereby Gaskell will acquire Hothfield Carpets, a private company. Consideration for the purchase of Hothfield and its subsidiaries, if approved, will be £2.72m cash together with 100,000 new ordinary shares of 20p in Gaskell.

The consideration will be satisfied by an initial payment on completion of £1.32m together with the issue of the Gaskell shares. The balance of £1.4m will be satisfied by payments of £200,000, £300,000, and £500,000 on the three anniversaries following completion. The deferred payments are the subject of a bank guarantee.

Gaskell has arranged a secured medium-term loan of £1.25m in connection with the acquisition.

NO PROBES
The following proposed mergers are not to be referred

SHARE STAKES

Cavdaw Industrial Holding—Ferguson Industrial Holdings has acquired a further 25,000 and now holds a total of 40,000 shares (7.58% per cent).

Provident Financial Group—Kuwait Investment Office has, between June 5 and July 24 sold 625,000 ordinary, reducing its holding to 3,070,000 (7.57 per cent).

A.A.H. COMPLETES COLMAN DEAL

A.A.H. has completed the acquisition of Colman Industrial Plastics for £100,000, equal to the net assets.

Hong Leong Group and a majority interest in Mansan Finance Trust; Midland Bank and a majority interest in Trinkhaus and Burkhardt; Midland Bank and Crocker National Corporation; United Biscuits (Holdings) and Ready Crust brand from Ward Foods.

SHAKE STAKES

Cavdaw Industrial Holding—Ferguson Industrial Holdings has

acquired a further 25,000 and

now holds a total of 40,000 shares (7.58% per cent).

PROVIDENT FINANCIAL GROUP

Kuwait Investment Office has,

between June 5 and July 24 sold

625,000 ordinary, reducing its

holding to 3,070,000 (7.57 per cent).

THE BIRMINGHAM MINT—Tempus Bar Investment Trust, now holds 103,500 shares (5.125 per cent).

ADEQUATE PERFORMANCE

by R. Kelvin Watson

Despite results for the first three months of the current year showing an adequate performance, it is too early to draw any firm conclusions about the year as a whole. Mr. R. Kelvin Watson, chairman, tells shareholders of optician R. Kelvin Watson in his annual review.

In the present economic uncertainty and with high interest rates and the effect of the strength of the pound on the company's export markets, it is virtually impossible to forecast the future, he says.

It is very important for the company's products to remain competitive and this may subject margins to severe pressure during the coming year, the chairman warns.

Government policy with regard to cost saving with the National Health Service is certain to result in increased charges to NHS patients—which in turn is forced to have an inhibiting effect on the demand for eye care service, he adds.

However, the chairman says

"We are well placed to take advantage of any upturn in consumer spending, but it would be unwise for me to lead you to expect a level of profits at the end of the year in excess of last time's."

As already known, pre-tax profits for the year to March 31, 1980, were up from £678,572 to £702,040.

Bank overdrafts increased to £13,558 (£138,336) but this level of borrowing is comfortably covered by the company's normal cash flow and is well within currently agreed bank facilities, the directors say.

Shareholders' funds showed an increase from £1.96m to £2.31m and bank balances and deposits were £23,207 (£11,827).

Meeting: Stockport, September 2, noon.

Ward White in £0.5m deal

Ward White, footwear makers and engineers, is to acquire D. Lewis, a company selling personal protection clothing and equipment for motorcyclists, in a deal worth £525,000. Payment will be made by way of £200,000 in Ward White ordinary shares and the balance in cash.

Lewis, which is a retailer and wholesaler, also has a 40 per cent interest in a Lancashire company making leather coats for motorcyclists. It will operate within Ward White's safety products division.

HAWLEY LEISURE/RUFFLER & DEITH

Following the acquisition of Ruffler and Deith in May last year by Hawley Leisure, the deferred instalment of the purchase price, amounting to £450,000, is payable on July 31.

Of this sum £135,000 will be

satisfied by the issue of the vendors of 286,824 ordinary shares. A further £250,425 will be satisfied by the issue of 530,000 ordinary shares to the vendors, placed by Capel-Cure Myers. The balance will be met in cash.

All the shares to be issued will rank pari passu with existing ordinary shares, except that those placed by Capel-Cure Myers will not rank for the interim dividend for 1980.

Lewis, which is a retailer and wholesaler, also has a 40 per cent interest in a Lancashire company making leather coats for motorcyclists. It will operate within Ward White's safety products division.

FT Share Information

The following security has

been added to the Share Infor-

mation Service appearing in the

Financial Times:

Gotoas-Larsen Shipping Cor-

poration (Section: Shipping).

UK COMPANY NEWS

July new money over £169m

Statistics compiled by Midland Bank show that the amount of "new money" raised in the UK by the issue of marketable securities in July was £169.1m. This was nearly three times the £61.0m total for the same month last year, but below June's figure of £206.6m.

Seventeen company issues, the highest number since September 1978, accounted for £154.7m or 91.5 per cent of the total.

The biggest issues came from Lourenco (£34.9m) and S. and W. Berisford (£29.5m), both in the commodity sector. Other sizeable issues were made by British Home Stores (£25.6m of convertible unsecured loan stock) and Ferranti (£21.4m) at an unusually deep discount of 82 per cent. Sixteen of the company issues were made by way of rights.

Money raised by public bodies consisted of 22 local authority bond issues raising £14.4m.

Shareholders' funds increased by £5.6m to £34.33m, benefiting from the transfer of £3.93m from the deferred tax account.

Bank balances and cash were £1.7m lower at the year-end than the balances through the year because of £6.2m expenditure on leasing equipment in March.

Gaskell buys carpets company

Ward White in £0.5m deal

Mineral survey in Malaysia

The Malaysian Government has awarded a contract to General Geophysical to carry out an airborne radiometric survey over the central belt of Peninsular Malaysia. The Primary Industries Minister, Datuk Paul Leong, said in Ipooh yesterday.

The survey, aimed at delineating potential mineral exploration areas, was expected to be completed by the end of this year, with a report due by

MINING NEWS

Sharp increase in profits at Hamersley Holdings

BY GEORGE MILLING-STANLEY

FIRST HALF net profits of Hamersley Holdings, the Rio Tinto-Zinc's iron ore complex in Western Australia, are well ahead of those for the comparable period of last year, but the company warned that second half results are unlikely to be as good.

Hamersley's net profits for the period were A\$41.63m (£20m), up from A\$14.15m for the first half of last year. The increase is mainly attributable to a 41 per cent rise to 21.18m tonnes of ore delivered, higher average prices and a slightly more favourable exchange rate against the U.S. dollar.

Profits would have been

higher but for an increase in the depreciation charge. This was some A\$6.62m ahead of the corresponding figure for last year, as a result of a revaluation of fixed assets on July 1, 1978.

Last year's first-half profits were depressed by a write-off of

the closure of the pellet plant.

It seems that Hamersley may have finally overcome the labour problems that have beset it for some time. Saleable ore produced advanced from 14.87m tonnes to 20.86m tonnes, and the company said that the rate of output from the mines during the year was "most satisfactory, with a more stable industrial climate prevailing throughout."

The amount of loans outstanding was cut from A\$14.87m to A\$20.86m, with foreign currency loans converted to Australian dollars at exchange rates on June 30. Part of this was because loans fell due, but Hamersley

has made an effort to use its healthy cash flow to reduce the cost of its borrowings by repaying some high cost floating rate loans before maturity.

The effects of these repayments should show through in the results for the second half. For the current period, interest charges increased from A\$13.45m to A\$19.03m.

The company forecast that cash flow would remain healthy, although it does not expect the high level of iron ore demand experienced during the first six months of the year. This is due to the effects of the recession in the U.S. and on the steel industry generally.

Hamersley is clearly not

outlining other exploration activity in Malaysia, the Ashton diamond venture, is headed by Conzinc Riotinto of Australia, which has now been renamed simply CRA, with a stake of 56.8 per cent.

The other partners are: Ashton Mining (24.2 per cent), AO (Australia) (4.9 per cent), Taib Consolidated (9.1 per cent) and Northern Mining (5 per cent).

DERRITRON LIMITED

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

	1980	High	Low	Stock	Aug.	1980	High	Low	Stock	Aug.	1980	High	Low	Stock	Aug.	
	High	Low	Stock	Aug.	1	High	Low	Stock	Aug.	1	High	Low	Stock	Aug.		
INDUSTRIES	45.6	35	Columbia Gas	373	46	35	24	St. Ati. Pac. Tea	24	85	29	Mesa Petroleum	39	91	Schlitz Brew J.	72
INDUSTRIES	27.1	26	Coastal Ind.	358	351	27	20	Gte. Minn. Power	131	20	12	MGM	81	135	Schlumberger	127.7
AMF	11.4	10	Commodore Eng.	470	209	12	17	Combustion Eng.	97	23	14	West Financ.	70	50	SCM	284
AM INT'L	14.1	13	Commodore Eng.	161	131	14	22	Comwith Edison	20	19	14	Grumman	15	59	Milton Bradley	214
ARIA	20.9	14	Comsat	203	22	17	17	Comsat Satell.	361	317	15	West Financ.	69	60	Minnesota MM.	124
ASA	55.1	52	Compugraphic	354	42	17	17	Gulf & Wester	17	18	12	Grumman	25	59	Moorecom Pac.	105
AVK Corp.	37.7	32	Compugraphic	534	42	17	17	Gulf Oil	407	407	10	Gulf Oil	15	74	Modern Merch.	57
AVK Corp.	32.9	28	Computer Data	534	27	17	17	Hall IBP	201	201	7	Hall IBP	61	74	Mohasco	254
AVK Corp.	24.1	20	Computer Data	534	27	17	17	Halliburton	115	61	42	Halliburton	58	64	Monsanto	366
AVK Corp.	18.7	15	Computer Data	267	27	17	17	Hammill Ppr.	25	25	58	Hammill Ppr.	55	64	Near Earth	366
ADM	24.4	20	Adco Oil & Gas	261	31	11	11	Hancock	120	41	25	Hancock	51	51	Nease Rock	186
ADM	30.4	29	Adco Oil & Gas	56	316	16	16	Hannaford	201	201	51	Hannaford	51	51	Nease Rock	186
AHORN	15.1	14	ADM Int'l	203	22	17	17	Hartford Brass	101	101	41	Hartford Brass	51	51	Nease Rock	186
AM INT'L	20.9	14	ADM Int'l	203	22	17	17	Hartzler	101	101	41	Hartzler	51	51	Nease Rock	186
AMINTL	25.6	20	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
AMINTL	55.6	52	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
AMINTL	37.7	32	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
AMINTL	32.9	28	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
AMINTL	24.1	20	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
AMINTL	18.7	15	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	24.4	20	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	18.7	15	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	14.1	11	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	9.5	7	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	5.6	4	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	2.8	2	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	1.4	1	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.7	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.3	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.1	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.05	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.02	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.01	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0000005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0000002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.0000001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00000005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00000002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.00000001	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000000005	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000000002	0	ADM Int'l	203	22	17	17	Hawthorne	17	18	12	Hawthorne	51	51	Nease Rock	186
ADM	0.000															

FINANCIAL TIMES SURVEY

Monday August 4 1980

هذا من المجلة

WALES

The spectre of the mass unemployment of the thirties still haunts the Welsh valleys. It is not surprising therefore that the citizens of the Principality are acutely worried by the impact of the current recession, with one in three jobless in some areas. But Inmos and the new 'enterprise zone' offer some hope.

Back to the bad old days

By Robin Reeves
Welsh Correspondent

WHEN THE Prime Minister, Mrs. Margaret Thatcher, visited Swansea last month for the Conservative's annual Welsh conference some 5,000 Welsh folk donned a wet Saturday morning to turn out to demonstrate their anger at Government policies. It was an indication of the worry and frustration which has descended on Wales since the Conservatives took over the helm 15 months ago.

Wales is of course not alone in suffering rapidly rising unemployment. But more than in most other parts of the UK, the spectre of mass unemployment is deeply etched on the communal consciousness.

During the thirties' depression whole towns and villages rotted on the dole, and an estimated 430,000 people were forced to migrate from their communities in search of work.

In the circumstances, Mrs. Thatcher was not exactly tactful when she suggested in her conference speech that the unemployed should move out of

Wales to find work. It was widely interpreted as an affront to Welsh national sensitivities—never very far from the surface in Wales.

The Government had already helped to inflame specifically nationalist sentiment by abandoning its manifesto and Queen's Speech pledge to establish Welsh language television service on the new fourth channel. This retraction was immediately seized upon by the Welsh Nationalist Party, Plaid Cymru, as a betrayal of Welsh interests and sufficient reason to abandon the Party's strict constitutionalism in favour of a campaign of non-payment of television licences.

The Government was prepared for a hostile reaction—the Welsh channel proposal previously enjoyed all-party support—but it is now faced with the threat of a fast to the death by Mr. Gwynfor Evans, the veteran president of Plaid Cymru, unless the pledge is fulfilled.

Returning to the economic front, however, many people may indeed have no option but to look elsewhere for employment. Last month unemployment in Wales soared by nearly 18,000 to 116,869—a jump from 9 per cent to 10.6 per cent of the working population of just over 1m. The steel industry was initially in the forefront of the job losses but now layoffs and short-time working have spread to many other sectors of manufacturing industry. Closures are threatened in the Welsh coalmining industry and it seems only a matter of time before local government, a significant source of employment in many parts of Wales, will also have to shed labour.

The seriousness of the region's employment difficulties was underlined by the Commons Select Committee on Welsh Affairs last week. It urged the Government to adopt a wide package of measures aimed at helping industry during the recession and stepping up the creation of new jobs, by even more factory building. The proposals are now being studied by ministers.

The committee also warned bluntly that there was a risk of "serious social disorder" unless the economic problems were tackled more vigorously.

Change

Despite the coal and steel image, industrial change is not new to Wales. Between 1960 and 1976 some 76,000 new jobs were established in a wide range of manufacturing enterprises, encouraged by an active regional policy and a relatively buoyant economy. Combined with the growth in the services sector, they offset to a large degree the contraction of traditional industries, notably coal. During the 1960s coalfields in the South Wales coalfield, which once employed nearly 250,000 miners, as against 26,000 today, were being closed at an average rate of one every six weeks.

During the 1970s it was the turn of the steel industry to shed labour. Starting from a position where approaching one in 10 of the Welsh workforce were closely connected with steel, the numbers employed in the industry fell by half over the decade.

At the same time the drive to create replacement jobs was stepped up. The Welsh Development Agency (WDA) was established in 1975, charged specifically with the task of trying to strengthen and diversify the Welsh economy. It was able to direct new energy and considerable financial resources into the development of industrial estates—complete with the infrastructure and services required by modern industry—and into substantial advance factory building programmes.

Combined with a long-overdue improvement in the road and rail infrastructure, which makes the most of the area's relative proximity to south-east England and the Midlands and the availability of skilled labour, this effort gave Wales the opportunity to compete in the "First Division" for foot-loose manufacturing investment.

There have been many successes, but the most spectacular coup was the Ford Motor Company's decision to site its new £180m European engine plant at Bridgend in South Wales.

During the past 12 months, however, an optimism that was beginning to border on complacency has been rudely shattered. The first hammer blow fell on North Wales, where British Steel Corporation (BSC) announced the closure of iron and steelmaking on Deeside with 7,000 redundancies—the biggest single industrial redundancy since the war.

A few weeks later Sir Keith Joseph, the Industry Secretary, announced, as part of the public expenditure cuts, a major cut-back in regional development aid.

South Wales' turn for the hammer came in December with the retrenchment programme to halve steel output at the giant Port Talbot and Llanwern works, two linchpins of the region's economy.

The South Wales ports, for example, handled well over 6.5 million tonnes of steel-related traffic in 1978, representing more than a third of their total throughput. An indicator of the difficulties the steel cutback will create is that their trade fell by more than 1.5 million tonnes during the three-month steel strike.

This view is shared to a large extent by many industrialists. While there are specific criticisms and complaints about matters like high interest rates and the difficulties the strong pound is creating in export markets, the central thrust of the Government's policy is generally accepted. The view is that Wales has survived major industrial change before and can do so again.

Certainly, despite the severity

CONTENTS

Profile of Mr. Nicholas Edwards, Secretary of State for Wales	II
Japanese Groups	II
The Economy	III
Clwyd	III
Rural Areas	IV
Lion Laboratories	IV

of the recession the level of enquiries for new factory space in Wales has been holding up remarkably well. So far this year 57 advance factories have already been formally allocated to tenants, providing 461,000 square feet and the promise of 2,450 new jobs. A further 69 units are provisionally allocated, with a total area of 525,000 square feet and a job potential of 2,435.

This is not as good as last year when a record 140 advance factories were let but it promises to top the 100 lettings achieved in 1978.

Overall, the Welsh Office insists that some 19,000 new manufacturing jobs are in the pipeline—a figure just boosted by 2,000 by the decision to locate the Inmos micro-chip production plant in South Wales. The designation of the lower Swansea valley as an "enterprise zone" should also prove an attraction to many new businesses.

But more will be needed to dissipate the widespread feeling that Wales is suffering disproportionately from the Government's policies.

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We have got off to a flying start on a huge programme of factory building aimed at attracting new job opportunities to the steel rundown areas of Port Talbot and Llanwern.

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In North East Wales we are pressing ahead with another major site development and factory building programme to help communities affected by redundancies at Shotton steelworks.

Management advisers of our Small Business Unit are running counselling centres at Port Talbot, Llanwern and Shotton to give practical advice to steelworkers thinking of using their redundancy money to set up their own businesses.

We are putting to good use the considerable experience we have gained in other steel closure areas. Nearly all the extra factories we have built at Ebbw Vale and Cardiff have been allocated to firms and the first of the new tenants have moved in.

We are stepping up our promotion and marketing activities to continue our successful record of factory lettings in both North and South Wales.

These construction programmes represent industrial development on a massive scale, and we are enlisting the support of private developers and financial institutions in this vital work.

New industry cannot come to Wales unless modern factories and developed industrial sites are ready. That is our main job and we are tackling it with vigour.

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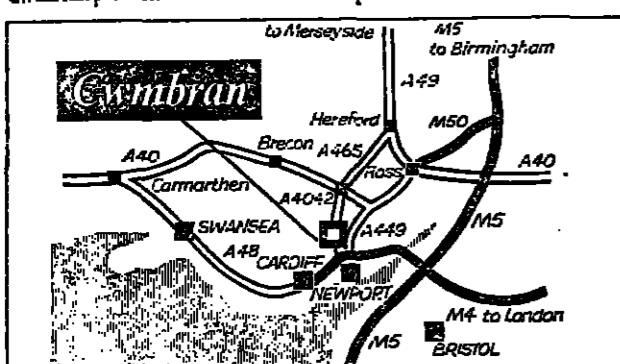
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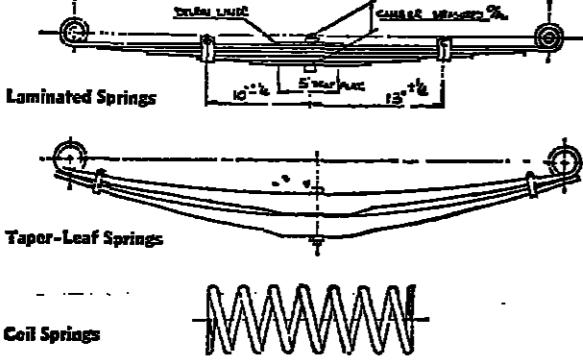


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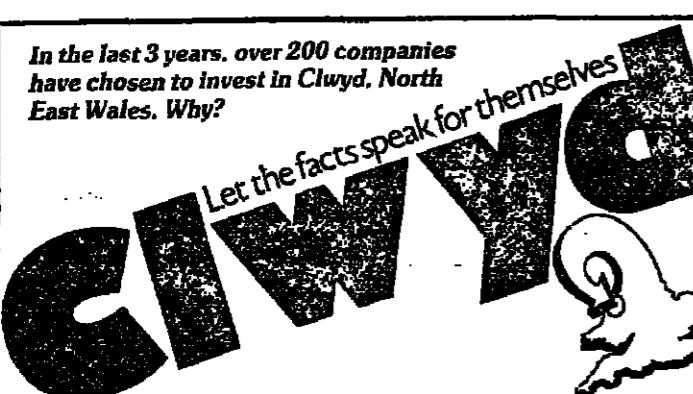
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In the last 3 years, over 200 companies have chosen to invest in Clwyd, North East Wales. Why?



MR. NICHOLAS EDWARDS, the Secretary of State for Wales, is one of the success stories of Mrs. Thatcher's Cabinet.

Mr. Edwards is among the first to admit that if he had not been Welsh he would almost certainly not be in the Cabinet at all—or at least not yet. Having arrived at the post, he seems certain to stay there no matter how well (or badly) he does. There is no other Conservative Welshman to touch him in the present Parliament, even though Mr. Edwards might have wider ambitions.

The Secretary of State has been so far politically lucky. He is Welsh by background but you would not automatically notice it. He does not speak the language but says he has an affinity for it. He was educated in England but did his national service in the Royal Welch Fusiliers. He went into politics from banking and insurance.

He had been active in local politics in London: the post of vice-chairman of the City's Court Conservative Association appears in an official note once put out about his career. But it was his own decision to go for a Welsh Parliamentary seat as a Welshman. He was selected as Tory candidate for Pembrokeshire in 1968.

It was not a seat he could count on winning. Indeed Mr. Edwards is on record as saying that he regarded it as pretty hopeless. It was a question of putting up a good losing fight, and then deciding whether to seek a constituency elsewhere with better prospects.

The luck set in at the start. The sitting member for Pembroke was the dissident Labour man, the late Mr. Desmond Donnelly. Mr. Donnelly resigned from the Labour Party shortly after Mr. Edwards became the Tory candidate. He was still expected to hold the seat as an independent, but Mr. Edwards won in the election of 1970. It has remained a close-run thing ever since.

In the general election last year Mr. Edwards was regarded as one of the few members of the Conservative front bench who might not be returned to Parliament. Instead the distinction of front bench defeat went to Mr. Tedd Taylor, the shadow secretary of state for Scotland. Mr. Edwards increased his majority from 772 to over 7,000, but the seat will still have to be carefully watched.

There are not all that many Tory Welsh MPs. Mr. Edwards

was appointed as one of the party's spokesmen on Welsh affairs in mid-1974—between the two general elections of that year. He became principal spokesman when Mrs. Thatcher won the leadership in 1975.

On the face of it he looks very like Mrs. Thatcher's man and in fact he was the only man whom she could have credibly appointed to the job. What has become marked since, however, is a certain independence and a certain toughness. Mr. Edwards would almost certainly agree with, if he knew about it, a remark by the late Iain Macleod concerning the economic thinking of Mr. Enoch Powell namely that he agreed with everything that Enoch said about the need to rely on market forces "except when it comes to regional policy". Mr. Edwards has become the arch exponent of regional policy in the present Cabinet.

It is a matter of getting all the money

possible for Welsh development.

Confronted

It is not always easy to tell that if you listen to Welsh questions in the House of Commons. Mr. Edwards is almost invariably confronted by questions like: "What are the latest figures for unemployment in Wales and how many unemployed are under 25 years of age?" The strict answers are almost invariably dismal.

In the opposition censure debate last week, for example, Mr. James Callaghan, the Labour leader, spoke of something like 17,000 people seeking jobs in Glamorgan and Gwent and less than 100 advertised vacancies. Such statistics are being flung at the Secretary of State all the time, and they are getting worse.

What has happened is that Wales has become the front line for the Government's economic policies. That is not an entirely negative statement. It is the home of the old industries such as coal and steel. But it is also the hope for the new industries such as electronics. The problem is how to build up the new industries fast enough to replace the jobs lost in the old.

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Wales can now fairly claim to have the largest concentration of Japanese manufacturing investment in the UK—perhaps even in Europe, though Ireland might quarrel over the latter title. Since the Takiron Chemical Company first pioneered the way by establishing a plant at Bedwas, north of Cardiff, in 1973 to manufacture translucent PVC sheeting, a total of seven Japanese-owned manufacturing companies have decided to put down roots in Wales.

Combination

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Its latest venture will double Sony's Bridgend investment. The new capital will go into building and equipping a 65,000



Mr. Nicholas Edwards pictured against the background of Cleddau Bridge, which links Pembroke with Milford Haven and Haverfordwest in his constituency

The Labour Government faced the same dilemma and Mr. Edwards is in many ways relying on the same solutions that Labour would offer now if it were still in office. Where he differs is that he actually believes in market forces. The coal and steel industries, he thinks, must be run down, and not indefinitely subsidised, if they have ceased to be competitive. Moreover, the basic decisions should be taken by the managements of the British Steel Corporation and the National Coal Board and not by government. In the meantime—and this is where he agrees with previous Labour Ministers—Wales must be cushioned by a regional policy.

The Secretary of State's most spectacular success so far concerns Imos and the siting of its first British manufacturing plant in South Wales rather than Bristol. This may seem a small

matter: it involves only about 2,000 new jobs over the next three or four years, which is peanuts compared with the rundown in coal and steel. But in fact it has taken up an unbelievable amount of the Government's time and the expenditure on roads elsewhere is being cut back. There is also a marked enthusiasm for many

Imos did not want to go to a development area and was not committed to do so under its original agreement with the Labour Government. The company argued that the sort of people it would need to employ would not wish to live in Wales, and it is almost certainly true that if the project had not been already started under Labour, the Conservatives would have had nothing to do with it.

There were times in the last few months when it looked as if the Government would refuse to back it any further. What it came down to was an argument over the site: the Government agreed to provide the money provided Imos agreed to go to South Wales. Mr. Edwards was probably the key figure in the decision, having appealed directly and successfully to Mrs. Thatcher.

There are other examples of his persistence and powers of persuasion in Cabinet committees: the extra £48m in regional aid on the closing down of steel plants early this year and the maintenance of the Welsh road-building programme when expenditure on roads elsewhere is being cut back. There is also a marked enthusiasm for many

ing public funds to private sector capital. Mr. Edwards announced with some pride last week that Norwich Union Insurance was joining the Welsh Development Agency in putting up money for advance factory building. In all those respects he is a model Minister.

Similarities

He remains, however, in the front line. Being Secretary of State for Wales is not quite like being Secretary of State for Northern Ireland, for obvious reasons. But there are similarities none the less. You are a little bit like a viceroy. You have to deal with a difficult province which always wants, and perhaps needs, more than can be given. Mr. Edwards is very conscious that more aid for Wales means less for, say, the North East of England. He would like it not to be that way, but he feels obliged to fight his corner.

There is also a touch of violence in Wales nowadays that could grow worse. Mr. Edwards's son was recently the object of a bomb plot whose perpetrators

appeared to have learned from the IRA. Mr. Gwynfor Evans is threatening to fast unto death in the cause of having the fourth television channel in Wales primarily devoted to the Welsh language.

The Secretary of State views all these matters rationally, and tends to assume that almost everyone is as rational too. He is in favour of more Welsh language television, but not the subsidy that a Welsh fourth channel would require. Yet one has only to imagine what the world Press might do with stories of Mr. Evans on his deathbed, coupled with reports of mass unemployment, to see there might be trouble ahead.

Meanwhile, Mr. Edwards sticks to his businesslike approach. He is the best Secretary of State that Wales could have under the present government, and perhaps under any other. It is rare to find anyone who does not think he is doing his best for the Principality. He has shown that he has considerable ability as well as luck. The problem is that in Wales even the best that can be done may not be regarded as good enough.

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FINANCIAL TIMES OF LONDON World Business Weekly

WALES II

Below is a profile by our Political Editor, Malcolm Rutherford, of the Secretary of State for Wales, Mr. Nicholas Edwards, who is proving a skilful advocate of the region's case for special treatment in today's harsh economic climate.

Businesslike approach to problem

Mr. NICHOLAS EDWARDS, the Secretary of State for Wales, is one of the success stories of Mrs. Thatcher's Cabinet.

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Its latest venture will double Sony's Bridgend investment. The new capital will go into building and equipping a 65,000

sq ft factory alongside the present plant and allow the substitution of domestically produced tubes for the Trinitron tubes which the company still imports from Japan.

Evidently encouraged by Sony's Welsh experience, Japan's biggest consumer electronics group, Matsushita Electric, decided to go into colour television production just outside Cardiff in 1976. Its growth has been even more rapid. Two years later the company, which sells under the National, Panasonic and Technics labels, decided to expand into music centres and radio tuners, building a second factory on the Cardiff site.

Earlier this year it announced investment of a further £2m in a third factory alongside the existing two units with the aim of almost doubling output of colour television sets to 120,000 a year, mainly for export to West Germany, France and Italy.

Hitachi's arrival in Wales, on the other hand, was more tortuous. Although apparently anxious in 1977 to follow the path beaten by its television rivals in the Welsh valleys, the company was initially steered to the north of England. But before its plans were finally settled, a storm of protest had built up among existing UK manufacturers and the relevant trade unions at what they saw as a threat to capacity and employment in the UK-owned television industry.

Such was the outcry that Hitachi felt forced to abandon its plans, a rebuff which caused a great deal of consternation in Japanese business circles and, for a time, damaged efforts to attract other Japanese investment to Britain.

In December 1978, however, the affair was brought to a happy conclusion when Hitachi agreed to join forces with GEC and invest £2.75m in a joint

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WALES IV

Initiatives in rural areas



Tourism is one area of considerable development potential, especially in the more active forms of recreation such as the pony-trekking pictured here in the Black Mountains of Powys

ONE OF the more imaginative strokes of the last Labour Government was to establish the Development Board for Rural Wales (DBRW). At the time it appeared a curious innovation. The Welsh Development Agency was already established, with seemingly ample resources to tackle the problems of rural as well as industrial Wales. With the wisdom of hindsight however, it is quite clear that had they been left to a Wales-wide organisation in Cardiff, the particular problems of mid-Wales would never have received the concentrated and enlightened attention they have enjoyed since the Board got into its stride.

The DBRW's area of operation is large, accounting for some 40 per cent of the land area of Wales. But it contains less than 200,000 people, or under 8 per cent of the population, scattered among the hills and mountains of the region in small towns, villages and hamlets. The Board's appointed task is to counter depopulation and encourage repopulation.

Mid-Wales actually has a lower population today than at the turn of the century, even though the overall population of England and Wales has gone up by some 40 per cent over the same period. Quite apart from the social and cultural damage which this has created, there is also an economic cost arising from the need to maintain essential services for fewer and fewer people.

Administratively, the DBRW brought together into a single organisation the mid-Wales Industrial Development Association — a body mainly financed by local authorities which since 1957 and with very meagre resources had been slowly tempting light industry into the area — the mid-Wales Development Corporation, which was essentially charged with expanding Newtown and the activities within the region of the Council for Small Industries in Rural Areas (COSIRA).

Operating from headquarters in Newtown, Powys, with a governing board of 30 locally recruited members and a full-time staff of 50 sympathetic to the problems of rural areas, the DBRW has already made a very significant impact in the short space of three years.

On the bread-and-butter business of attracting new manufacturing enterprises, it got off to a flying start by letting within the first 12 months all 36 empty factory premises which it had inherited.

The same high level of uptake was maintained the following year and in the financial year ended last March, no fewer than six companies were persuaded to establish themselves in the region in DBRW advance fac-

tory units.

This comprehensive approach has, moreover, been widely appreciated. An informal survey of the business allocated factories in the past three years emphasised the Board's services as one of the "good things" about mid-Wales, even though it was not on the list.

The Board has also set out to breed its own entrepreneurs. Intensive courses in association with the Manchester Business School on how to start and run a business have been held and at the last count 25 new enter-

prises had started or expanded as a result.

It has also launched a schools industry programme, designed to make pupils, teachers and parents aware that mid-Wales is changing and that industry and business now offers real opportunities for careers in the area. Interestingly enough, a survey of sixth formers showed that over 70 per cent regarded mid-Wales as a desirable place to live and would remain in the region if the jobs were available.

This is the kind of approach which the present Government would presumably heartily endorse. In the circumstances it is ironic that the Board is having to cut back because of a sharp reduction in its operating budget. Whereas last year it was able to spend over £8.6m, this year it is having to make do with only £6m — to the particular detriment of its unique strength as an economic development agency.

Dr. Ian Skewis, the Board's chief executive, has also made the concept of "one-stop shopping" an article of faith in dealing with its potential "customer." The Board not only ensures that the inquirer meets all the people required for the successful establishment of a venture but also guarantees an "after-sales" service. This includes a business advice service to help companies with costings, financial control, design, packaging and sales;

carefully

But the straight statistics

hide the professionalism which has gone into "marketing the product." Advertising and promotion have been carefully tar-

getted to catch both the inner city and railway arch refugee company in need of fresh air and a stable labour force and the entrepreneur with a good business idea but little capital.

Groups of businessmen have

been flown in for the day to see for themselves what is on offer and given the opportunity

to discuss the pluses and

minuses of running a business in the heart of mid-Wales with people who are actually doing it.

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FINANCIAL TIMES

Monday August 4 1980

FT SURVEY OF BUSINESS OPINION

Wage levels lose importance

BY PETER RIDDELL AND DAVID MARSH

FALLING demand is currently a more important influence on the size of companies' workforces than labour costs, the latest Financial Times survey of business opinion suggests this morning.

The number of companies referring to the lack of present or forecast demand as a factor affecting the number of employees is double the number mentioning high wages or other labour costs. Moreover, the demand constraint has become relatively much more significant in the past few months.

This indicates that companies do not regard the recent rise in

redundancies as predominantly a matter of workers pricing themselves out of their jobs.

The survey, which was carried out mainly in the first half of last month after the cut in Minimum Lending Rate, confirms other recent evidence of a deepening recession.

All the main indicators of expected activity—new orders, order books, deliveries and projected output—have declined sharply in recent months to the lowest levels for four or five years. Capital investment is also being cut and most companies plan to reduce their labour forces.

This is in line both with the

results of last week's Confederation of British Industry industrial trends survey and with daily reports from individual companies.

Industrialists appear, however, to be making an important distinction between the generally tough prospects for their individual companies and a possible improvement in the long-term outlook for the economy as a whole.

The FT survey shows an increased degree of pessimism compared with four months ago about company prospects but greater optimism about the outlook for the UK economy.

Details, Page 6
Depression at the TUC, Page 14

Mid-East talks face long delay

By Our Foreign Staff

THE MIDDLE EAST talks on Palestinian autonomy face a lengthy suspension with signs yesterday that both Egypt and Israel are setting conditions for their resumption.

President Anwar Sadat of Egypt announced he was delaying the latest session of autonomy talks, scheduled to begin in Alexandria yesterday, until he received a "positive" reply to a note sent to Mr. Menahem Begin, the Israeli Prime Minister, and President Jimmy Carter.

The note protested at the passage of the Israeli law last Wednesday declaring Jerusalem the "undivided capital" of Israel. It said that Egypt did not recognise the annexation and considered it illegal.

Israel and the U.S., which is an equal partner in the negotiations, have been asked to delay sending their delegations to Alexandria.

General Kamal Hasan Ali, Egypt's Foreign Minister, said that the note urged Mr. Begin "to shoulder his commitments under the Camp David accords and not to put obstacles on the road to peace, so that negotiations can continue in a positive and suitable manner."

He said the talks were not suspended, but that Egypt was waiting "for removal of those obstacles." He did not specify what Israel would have to do to restart the talks.

Although there was no immediate formal reaction from Israel, officials were clearly stung by Egypt's demand that Israel must remove obstacles to peace before the talks could be resumed.

An indication of the Israeli mood was given during yesterday's Cabinet meeting at which Mr. Begin is understood to have said nobody should be alarmed if Egypt suspended the autonomy talks.

After the Cabinet meeting Mr. Yosef Burg, the Israeli Interior Minister and chief delegate to the autonomy talks, said Israel was not disposed "to come running to talk whenever someone whistled." The implication was that Israel would this time impose conditions of her own before returning to the autonomy negotiations.

Egypt's unexpectedly tough stand is intended to put the onus for any prolonged breakdown of the talks on Israel. Mr. Sadat has been under pressure to make some gesture of protest.

AP reports from Jerusalem say: "Mr. Begin decided yesterday that he intended to quit before his full term of office and call for new elections. 'We are not going to work for new elections,' he said, after he was quoted by both the state radio and the Deputy Prime Minister as saying he favoured an early vote."

Pay policy talks at NEDC

BY JOHN ELLIOTT AND CHRISTIAN TYLER

UNION LEADERS are to be forced this week by the Government to face up to their first major debate on pay policy within the National Economic Development Council, when they will be told firmly of Ministers' determination to bring down the level of public sector pay settlements this winter.

The significance of the debate will be heightened by an announcement, expected today from the Prime Minister, that the Clegg Commission on pay comparability is being wound up. This links with the Government's determination to make cash limits, rather than comparability systems, the most important factors affecting various public sector pay settlements.

Sir Geoffrey Howe, the Chancellor of the Exchequer, has underlined this Government stance in a paper on pay, prices and unemployment circulated to members of the National Economic Development Council. It will be debated at the council's meeting on Wednesday.

Until recently, Ministers have avoided direct policy statements

on pay at NEDC meetings because of trade union opposition. But the subject of wage increases has arisen more frequently during recent debates on wide-ranging economic matters, and this week Sir Geoffrey Howe is stating bluntly that "excessive pay settlements can only retard progress" towards economic recovery.

He says that the Government will operate cash limits more strictly and that there will be the "firmest possible discipline" on public sector pay. He cites the Government's decision to curb rises proposed by the Boyle Review Bodies for top public servants and MPs as evidence that "established practices will if necessary be called into question to ensure that public sector settlements come down in parallel with the need for more realistic settlements in the private sector."

This will be underlined with today's expected announcement confirming the winding up of the Clegg Commission at the same time as the Commission's ninth report is published.

Mrs. Thatcher will also be replying to a Parliamentary

question on three long-standing pay review bodies, concerning top salaries, doctors and dentists, and the Armed Forces.

The Prime Minister is not expected to suggest that these bodies too will be abolished. But the Government's warning last week to civil servants—that cash limits rather than their own comparability body, the Pay Research Unit, will be the main factor in fixing their wages in the next round—suggests that similar considerations will be applied to the other public servants.

The Standing Commission was set up under Professor Hugh Clegg by the Labour Government as a means of settling a number of serious public service pay disputes in the so-called "winter of discontent" in 1978-9.

Although its pay awards have by no means always satisfied the unions, the Commission has been seen by the Government as an engine of inflation in an area where now Ministers are determined to set a restraining example.

Picketing code likely tomorrow, Page 6

Union seeks larger funds role

BY CHRISTIAN TYLER, LABOUR EDITOR

PLANS TO strengthen the influence of trade unionists over the way pension funds are invested so that more money is directed into British industry will be debated at the annual Trades Union Congress next month.

The country's third largest union, the General and Municipal Workers, is trying to win TUC support for a new initiative with the aim of giving worker trustees the expertise both to challenge pension fund managers and jointly to pursue trade union policies at their meetings.

Although the number of worker trustees is growing with the approval of many fund managers, they have had little impact on the big investment decisions. Many worker trustees are also very cautious because they feel the weight of their responsibility to secure the best financial return on their colleagues' money.

But the GMWU has been prompted to urge a new line of attack by the abolition of exchange controls, the growth of overseas investments by pension funds—in US property, for instance—and the decline of British industry and manufacturing employment.

The union wants the TUC to help set up consortia of trade unions in various industrial sectors which would monitor the performance of self-managed pension funds. These consortia would employ or buy outside professional help, and unions themselves would step up the amount of training they give.

In the longer term, the GMWU would like to see a trade union lending institution—kind of merchant bank—which assets would be provided by the unions' own occupational pension funds and perhaps those of some smaller companies.

The GMWU's ideas are, in

effect, a rearguard action to promote shop-floor influence over investment at a time when there is likely to be little help from Government.

Labour's White Paper, recommending a 50-50 trade union representation on pension funds, was never translated into statute. Nationalisation of the banks and major insurance companies failed to win Labour Party conference approval.

More recently, only a minority of the Wilson Committee on City institutions supported the idea of a national £2bn lending facility using pension fund money underwritten by North Sea oil revenues.

Although the GMWU expects its motion for debate at the TUC to be broadly accepted by the TUC general council, it also expects some opposition from those who believe trade unions have no business helping to make capitalism work.

Italy stunned

Continued from Page 1

Historical and circumstantial evidence points to the extreme Right, whose preferred techniques include random bombing in public places.

Italy's three previous worst terrorist explosions were the work of neo-Fascists: the Milan bus bombing of December 1969, when 16 people died, the explosion in Brescia's central square in May 1974, which killed eight, and the time bomb on the Italicus express train four months later, which took 12 lives.

Saturday's massacre was almost exactly six years after the Italicus disaster, and two

days after a Bologna magistrate set four neo-Fascists for trial in connection with the bombing.

The Bologna explosion could mark the start of a third chapter of the extremist violence which sprang from the unfulfilled hopes of student turbulence in 1968.

The first, which began with Milan and ended with the Italicus explosion in 1974, was of the far Right. This was the so-called "strategy of tension," aimed at creating the climate for an authoritarian regime in Italy has an international dimension, reflecting the country's strategic importance in Southern Europe.

The second, of the far Left began in 1976. It involved the Red Brigades and other extremist groups, and culminated in 1978 with the kidnap and murder of Sig. Aldo Moro.

The NAR has operated only since 1977.

There is no immediate explanation for Saturday's outrage. Police suspicions arise from proof of previous links between neo-Fascists and the subsequently re-organised secret services, and from the view that terrorism in Italy has an international dimension, reflecting the country's strategic importance in Southern Europe.

Continued from Page 1

parisons with periods when sterling had fallen to a very low rate, particularly the end of 1976. The true level of competitiveness is seen as about 15 per cent worse than the previous norm and only slightly worse than before the 1967 devaluation and the 1972 downward float of sterling.

In contrast to these two periods, North Sea oil is sustaining the balance of payments. Policymakers would not like to see a fall of more than a very few points at most in the real exchange rate because of its role in the counter-inflation strategy.

Treasury ministers and officials accept the case for a higher level of public sector borrowing if the excess is entirely due to the recession. There is an even stronger insistence that they must be financed by transfers from other public spending programmes.

The main difference is that the current account of the balance of payments is doing better than the official forecasts suggested while the pressures at home are somewhat more severe.

Vacancies

When the economy starts to recover, unfilled vacancies would normally begin to rise before the turnaround in unemployment. Government economic strategies are hoping for the first signs of this in the autumn of 1981. Meanwhile, the problem is seen as holding the line.

There is a strong desire in the Treasury to concentrate special unemployment measures on youth rather than spread them thinly across the board. There is an even stronger insistence that they must be financed by transfers from other public spending programmes.

Takeover bid for Highland vetoed

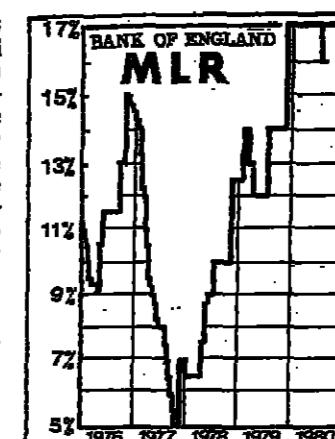
BY DAVID CHURCHILL

THE £80m takeover bid by the Canadian drinks group Hiram Walker, Gooderham and Worts for Highland Distilleries, makers of the Famous Grouse Scotch whisky, has been vetoed by the Monopolies and Mergers Commission.

The Commission's report, which took six months to complete, is due to be published tomorrow. The Commission has decided that it would not be in the public interest for control of Highland Distilleries to pass out of

THE LEX COLUMN

The targets that are never hit



sion the authorities have not yet reached the point at which they need to worry about a possible undershooting of the money stock; indeed, there is a danger that the last few months' overshoot, the full extent of which has been disguised by cost evasion, will feed through into prices during the coming wage round. The lowering of inflationary expectations that is now taking place will be helped along by the July retail price figures, but it remains a fragile development.

Classification

The last major revision of the FT-Actuaries classification of quoted companies was carried out in 1977, but it already seems to have been overtaken by events.

Now the committee of actuaries which watches over the indices has proposed a further series of changes. The light electronics companies including Thorn EMI, move over into a new leisure group, together with TV and radio, and hotels and caterers. However, Grand Metropolitan will move into the newly consolidated breweries, wines and spirits section. Meantime, pharmaceuticals, a comparatively new group, is transformed into a health and household products category, while the toys and games sector disappears.

The record of the last few years is certainly unimpressive. The Labour Government gleefully overshot the sterling M3 element of its 1977-78 targets, and then performed the same trick again in its final months in office. Sir Geoffrey Howe conveniently based his target range—apparently one point tighter, 7 to 11 per cent—as against 8 to 12 per cent—on the excessive level bequeathed to him. Overshot, re-affirmed his commitment to tight monetary policy (a recurring theme) by extending the range for a further six months, overshot again, rebased again, and was, when last sighted, busy overshooting. The fudging implicit in his last rebasing was supposed to give headroom to allow the off-balance-sheet financing thrown up by the corset scheme to return to the measured statistics. Now we are told that this very large amount of money will be ignored when it does come back.

The authorities cannot complain that the institutions which buy gilt-edged stock have been unco-operative; they have bought stock faithfully. One reason may be that the money targets, just like the targets for the public sector borrowing requirement, always work in the authorities' favour, since it is never entirely clear that they are going to be missed for any given period until the period is over. By that time everyone is happy to concentrate on the promises of determination and probability being made for the year to come.

Nor do the investing institutions—who are structural optimists because of their monthly cash flow—seem to worry too much that every adjustment to the prevailing targets (with the single exception of this year's Budget) has been accompanied by a rise in Minimum Lending Rate.

But none of this much matters any more, since it is public knowledge that the Government has got tired of waiting for the money figures to give the right signal. At this point the statisticians are

busy massaging the retail price index upwards again. For much of the past year, of course, monetary policy has been nothing like as tight as a comparison of sterling M3 growth with the rate of inflation would suggest, since the corset has caused the rate of monetary growth to be significantly understated by the official figures. The PSLI measure, for instance, has grown at an annualised 18 per cent since the February base date. In spite of the depth of the recession, the nationalised industries are still making the retail price index upwards again.

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